Community Response and Input Using American Rescue Plan (ARP) Act Funds in Hutchinson and Reno County



Table of Figures		3
Executive Summa	ry	4
Background		5
ARP Funds Price	prities	6
Support Pub	lic Health Response Efforts	6
Replace Pub	lic Sector Revenue Loss	6
Invest in Wa	ter and Sewer Infrastructure	6
Address Neg	ative Economic Impacts	6
Offer Premiu	ım Pay for Essential Workers	6
Invest in Bro	adband Infrastructure	7
Equity-Focu	sed Services	7
Other Possib	ilities	7
Survey Results an	d Analysis	7
Community Conv	ersation Results and Analysis	8
Support Pub	lic Health Response	1
Water and Se	ewer Infrastructure 1	2
Address Neg	ative Economic Impact1	3
Premium Pag	y for Essential Workers1	4
Equity-Focu	sed Services1	5
Other Possib	ilities 1	6
Childcare		8
Workforce Dev	elopment – Training & Education1	8
Housing		8
Mental Health		9
Local and Smal	l Businesses 1	9
	h Care	
	Jext Steps2	
	t of Support	
_	ilitator Guide	
	nmunity Outreach PowerPoint Presentation	
inppendix B eei		2

(1)

Appendix D	Facilitator Survey	
Appendix E	Community Conversation Flip Chart Transcriptions	
Impacts of	COVID-19	
Support Pu	blic Health Response	
Replace Pu	blic Sector Revenue Loss	
Water and	Sewer Infrastructure	
Address No	egative Economic Impacts	
Premium P	ay for Essential Workers	
Broadband	Infrastructure	
Equity-Foc	sused Services	100
Other Poss	ibilities	107
Appendix F	Methods	
Data Colle	ction	
Data Analy	/sis	
Appendix G	List of Participating Groups	
Appendix H	Summary of Priorities by Meeting	
Appendix I	Reno County Resident Engagement Project Presentation	125

Table of Figures

Figure 1. Summary of ARP goals slide from community sessions
Figure 2. Descriptions of major ARP funding categories
Figure 3. Summary of demographic background of participants7
Figure 4. Participants' responses of their experience in the community sessions
Figure 5. A slide from the community sessions demonstrating a brainstorming prompt9
Figure 6. Summary of number of funding solutions contributed by participants in each of the ARP Funding Categories. 10
Figure 7. Relative contribution of funding solutions in the Support for Public Health Response ARP Funding Category (N = 206)11
Figure 8. Relative contribution of funding solutions in the Support for Water and Sewer Infrastructure ARP Funding Category (N = 30)
Figure 9. Relative contribution of funding solutions in the Address Negative Economic Impacts ARP Funding Category (N = 261)
Figure 10. Relative contribution of funding solutions in the Premium Pay for Essential Workers ARP Funding Category (N = 155)
Figure 11. Relative contribution of funding solutions in the Equity-Focused Services ARP Funding Category (N = 152)
Figure 12. Relative contribution of funding solutions in the Other Possibilities ARP Funding Category (N = 114)
Figure 13. Summary of feedback contributed by topical theme such as childcare, mental health, and housing
Figure 14. Top four preferences (childcare, workforce development, housing, and mental health) receiving more than 50 percent of votes

Executive Summary

To determine how best to allocate funding received through the American Rescue Plan (ARP) Act of 2021, broad-based feedback was received from residents of Hutchinson and Reno County in Kansas. Meetings were hosted with 19 facilitators and represented various community and local institutions within Hutchinson and Reno County. In total, 45 sessions were conducted with 553 residents. Session participants represented a diverse group of community members that roughly mirrored the demographic profile of the adult population of Hutchinson and Reno County. A complete list of participating groups is found in Appendix G (page 114). Through an interactive deliberative process designed by faculty and doctoral students in Leadership Communication at Kansas State University, the 553 session participants generated over 1,100 ideas across the eight priority spending categories described by the ARP as prescribed by the legislation. This report details these ideas collected throughout the Hutchinson and Reno County community in further detail below; however, session participants generated most ideas and recommendations for ARP funding around the following seven key spending priorities:

- 1. **Expanding childcare offerings/access:** Participants focused on providing incentives to establish more childcare facilities (through local businesses, private centers, or community-based); supplementing salaries to attract workers to handle the gap in demand; providing financial incentives (to businesses or individual residents) to cover the expenses of these programs.
- 2. **Strengthening workforce development programs:** Participants recognized the need for creative programs that would educate, train, and attract/retain talented individuals into the community. This included a strong focus on job training programs for a full array of age groups, from school co-op apprenticeships, scholarships/loan repayment to attract young workers to job training programs for displaced workers.
- 3. **Developing more affordable housing:** Most ideas in this area centered on economic investments or incentives to develop affordable housing and/or rehab targeted neighborhoods.
- 4. **Expanding mental health resources:** Participants' ideas centered on solutions that would provide the necessary funds to expand the County's existing programs or provide counseling classes to help a broader population identify and address issues before they manifest into deeper problems.
- 5. **Supporting local and small businesses:** Participants focused on the significant impact of COVID closures on local businesses, especially those connected to travel and tourism. To address these issues, participants discussed grants, incentives, and ideas for attracting visitors to the community.
- 6. **Expanding access to health care:** Participants brainstormed expanding health care locations or mobile services coverage throughout the County. There was also a strong appeal for providing increased pay for front-line health care workers.
- 7. **Developing recreational opportunities:** Participants discussed opportunities to enhance quality of life through access to recreational activities such as river and trail access.

These seven spending areas represent the priority focus for the participants and address the most critical issues facing Hutchinson and Reno County from the pandemic.

Background

On March 11, 2021, President Biden signed the American Rescue Plan (ARP) Act of 2021 into law. The \$1.9 trillion package is intended to combat the COVID-19 pandemic, including public health and economic impacts. The American Rescue Plan allocated \$362 billion in Coronavirus State and Local Fiscal Recovery Funds to provide state, local, territorial, and tribal governments with funding to respond to the COVID-19 emergency and bring back jobs.



Figure 1. Summary of ARP goals slide from community sessions.

There are four main goals related to ARP funding. The first is to support urgent COVID-19 response efforts to continue to decrease the spread of the virus and bring the pandemic under control. The second is to replace lost public sector revenue to strengthen support for vital public services and help retain jobs. The third is to support the immediate economic stabilization of households and businesses. And the fourth is to address systemic public health and economic challenges that have contributed to the unequal impact of the pandemic.

ARP Funds Priorities



"The Coronavirus State and Local Fiscal Recovery Funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery."

Source: www.treasury.gov/SLFRP

Figure 2. Descriptions of major ARP funding categories.

In support of the ARP's funding goals, the use of funds has been regulated to six spending categories. The funds can be used to:

Support Public Health Response Efforts

Examples include efforts to mitigate the spread of COVID-19, pay for medical expenses, behavioral healthcare services, and the payroll of certain public health and safety staff.

Replace Public Sector Revenue Loss

Examples would be the use of funds to provide government services to the extent of the reduction in revenue experienced due to the pandemic.

Invest in Water and Sewer Infrastructure

Address Negative Economic Impacts

Examples include using funds to respond to economic harm to workers, families, small businesses, impacted industries, and the public sector.

Offer Premium Pay for Essential Workers

Examples include offering additional payroll support to those who have and will bear the greatest health risks because of their service in critical infrastructure sectors.

Invest in Broadband Infrastructure

Equity-Focused Services

Other Possibilities

Participants generated other ideas that did not directly fit into one of the existing categories.

A broad selection of community leaders volunteered to facilitate sessions with citizens of Reno County. With the help of the Kansas State University Leadership Community Department, a process was developed and training sessions were conducted for the volunteer session leads. In total, fortyfive group meetings were assembled, representing over 500 residents.

Survey Results and Analysis

After the forty-five-community focus group sessions, residents were invited to complete a questionnaire to understand better their demographic background and attitudes about the process (see Figure 3). In total, 113 surveys were completed, approximately 23% of the total participant sample. Overall, the profile of the respondents is consistent with the population demographics of the County. Ten percent of the respondents identified as nonwhite, consistent with the most recent census data documentation of 8%.

Seventy percent of the respondents were between the ages of 35-64, consistent with the County's adult population, with a slight skew to females at 57% of the completed surveys. Rounding out the demographic profile, 76% were married, 82% were employed full-time and 57% of the participants said they had a college degree or beyond.



Figure 3. Summary of demographic background of participants.

The respondents were also highly engaged with the process and for most perceived that their voices and ideas were heard throughout the process as 83% strongly/somewhat agreed that their voice was heard through this activity. They were particularly excited about their ability to talk about different issues facing the Reno County residents, as 86% of the respondents agreed with this statement. Finally, 76% of the respondents felt that they had identified solutions to relevant issues within their communities. The strength of these measures indicates a high degree of satisfaction with the process

and the strength of the solutions in addressing the problems facing Reno County due to the pandemic (see Figure 4).

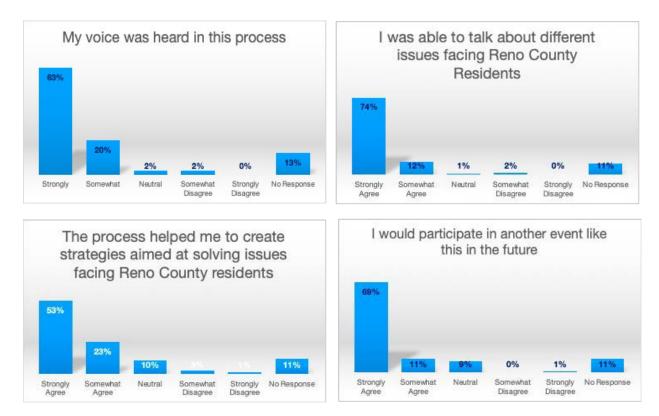


Figure 4. Participants' responses of their experience in the community sessions.

The richness of responses and engagement with the process indicates a genuine concern and connection with the community's needs at large. It provides valuable insights into funding solutions that are likely to appeal to a broad cross-section of the Reno County population. The receptivity to participate in another similar event at 80% again speaks to a positive experience and perceptions of strong engagement with the process.

Community Conversation Results and Analysis

To initiate the conversations, residents were first asked to identify how COVID-19 impacted the community. The impact on businesses was identified, specifically the lack of cash reserves and uncertainty about what to do during the shutdown period. They also discussed how the lack of inperson schooling created mental health concerns for children and technology pressure, particularly with access to computers and (consistent) internet broadband throughout the community. Finally, there were significant strains on community resources; in particular, the residents cited churches, medical resources, financial services, and businesses as most vulnerable during the peak period.

The community participants were then encouraged to generate specific strategies and action items to address these community needs. Participants contributed feedback across all seven of the ARP funding areas.



Figure 5. A slide from the community sessions demonstrating a brainstorming prompt.

From this exercise, over 1,100 funding solutions were identified, reviewed, and evaluated by the participants. Appendix E describes each of these solutions and includes the number of votes that each received. Encouragingly, all funding areas generated a diverse set of solutions except for the category for replacing public sector revenue loss. Solutions for addressing the broader negative economic impact to the County generated the largest number of ideas followed by solutions to support the public health response.

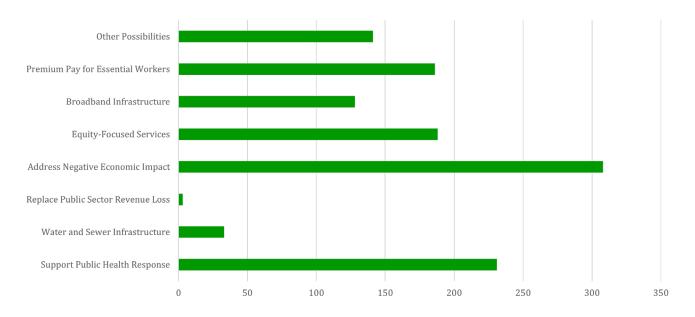


Figure 6. Summary of number of funding solutions contributed by participants in each of the ARP Funding Categories.

As Figure 6 details, participants generated over 1,100 ideas across all the ARP categories. Next, we provide a descriptive breakdown of themes that emerged within each ARP category. The summary of the ideas generated by funding bucket is as follows. Note that no sub-coding of the **Replace Public Sector Revenue Loss** and **Broadband Infrastructure** categories was necessary and therefore, no summary pie charts for these ARP funding categories are provided.

Support Public Health Response

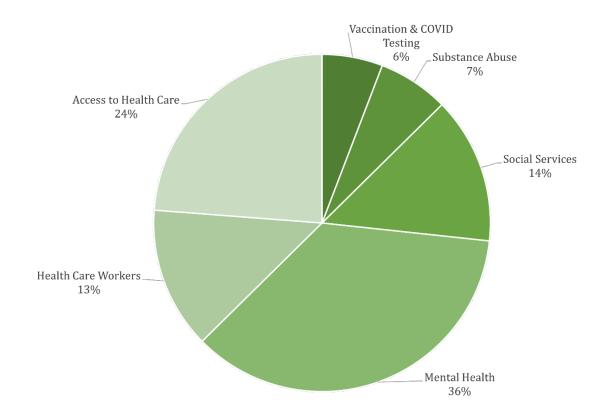


Figure 7. Relative contribution of funding solutions in the Support for Public Health Response ARP Funding Category (N = 231).

Water and Sewer Infrastructure

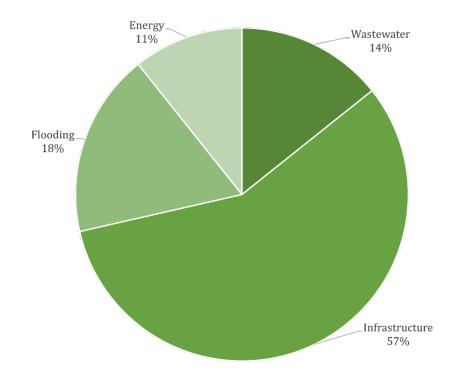


Figure 8. Relative contribution of funding solutions in the Support for Water and Sewer Infrastructure ARP Funding Category (N = 33).

Address Negative Economic Impact

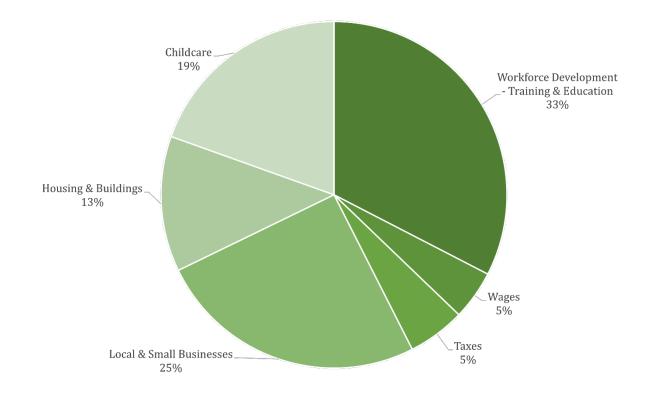


Figure 9. Relative contribution of funding solutions in the Address Negative Economic Impacts ARP Funding Category (N = 308).

Premium Pay for Essential Workers

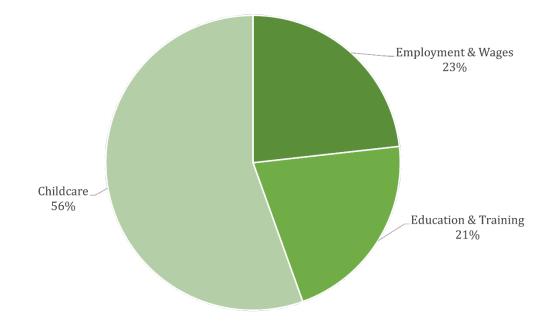


Figure 10. Relative contribution of funding solutions in the Premium Pay for Essential Workers ARP Funding Category (N = 186).

Equity-Focused Services

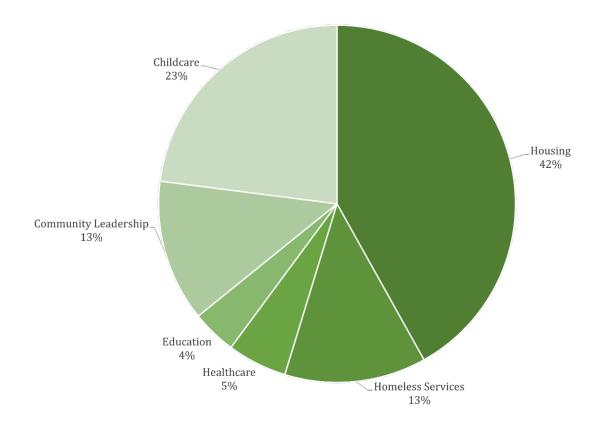


Figure 11. Relative contribution of funding solutions in the Equity-Focused Services ARP Funding Category (N = 188).

Other Possibilities

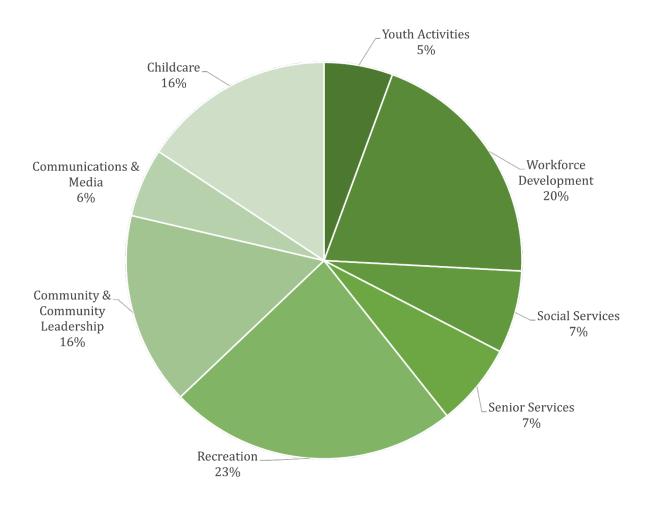
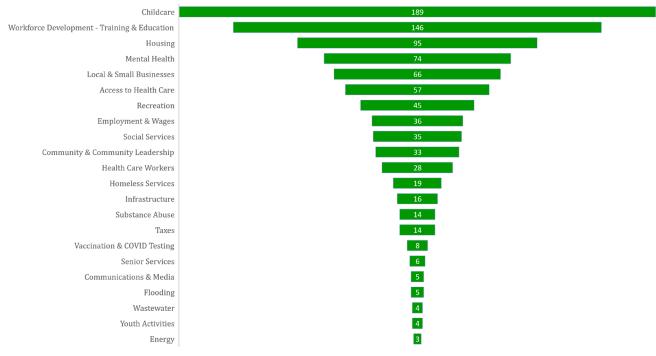


Figure 12. Relative contribution of funding solutions in the Other Possibilities ARP Funding Category (N = 141).

In each session, the participants were given three votes for the ideas that they believed were most important. They could divide the votes in any combination across ARP funding areas. The feedback was further coded based on topical themes (Figure 13). Four themes (childcare, workforce development, housing, and mental health) received more than 50 percent of all votes suggesting that these ideas and strategies are of the highest priority (Figure 14). Three additional themes (local and small businesses, access to health care, and recreation) each received more than five percent of all votes. The remaining 16 themes each received less than five percent of all votes. Examples of specific ideas that received the greatest amount of concurrence during a community conversation are described below for the seven top themes.

16

A summary of priorities identified in each meeting are provided in Appendix G.



Addressing Childcare and Workforce Development were selected as most important by participants

Figure 13. Summary of feedback contributed by topical theme such as childcare, mental health, and housing.

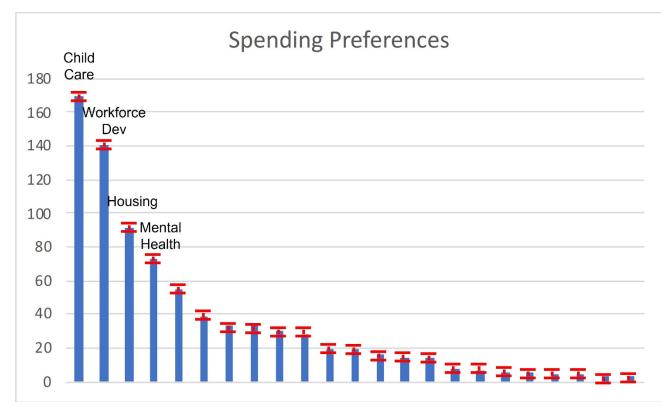


Figure 14. Top four preferences (childcare, workforce development, housing, and mental health) receiving more than 50 percent of votes.

Childcare

This funding area had the greatest appeal across groups, with 21% of all participants highlighting the need to address childcare. The solutions focused on 1) providing incentives to establish more childcare facilities (through local businesses, private centers, or community-based), 2) supplementing salaries to attract workers to handle the gap in demand, and 3) providing financial incentives (to business or individual residents) to cover the expenses of these programs. Specific ideas that received the most appeal from the participants include the following:

- 1. Provide financial incentives to businesses to offer childcare
- 2. Grants/funding for childcare staffing, resources, and cost of entry (training/certification)
- 3. Build a community endowment to sustain wages for highly skilled passionate childcare professionals
- 4. Use existing vacant sites (Obee, Kmart, SW Site TBD) to create access to childcare facilities
- 5. Employee benefits match for employees who have an employee benefit for childcare dollars
- 6. Pay childcare providers like they are early childhood educators and give them benefits
- 7. Subsidize childcare, employee benefit match for childcare dollars
- 8. Offering paid childcare to healthcare workers
- 9. Provide free, quality training to increase number of qualified childcare workers
- 10. Increase base and incremental pay for essential workers (public) health, fire, law enforcement

Workforce Development – Training & Education

The second most appealing area was workforce development, with 16% mentions. The participants recognized the need for creative programs that would educate, train, and attract/retain talented individuals into the community. This included a strong focus on job training programs for a full array of age groups, from school co-op apprenticeships, and scholarships/loan repayment to attract young workers to job training programs for displaced workers. The ideas that received the most appeal from the participants include the following:

- 1. School and business co-oping on apprenticeships
- 2. Internships to build a bridge to employers
- 3. Job training programs for displaced workers
- 4. College scholarships to train and fill needs in community and college scholarships

Housing

Housing was the third most appealing area with 10% of the participants providing interest and solutions to address the County's needs. Most ideas in this area centered on economic investments or incentives to develop affordable housing and/or rehab targeted neighborhoods. Top ideas generated in this category include the following:

- 1. Grants for investment/incentives to developers to build affordable homes based on housing needs assessment
- 2. Economic incentives to either scrape and build or rehab/renovate existing properties to create affordable/accessible housing and improve neighborhoods (like community reinvestment act)
- 3. Grants for housing improvements in targeted areas
- 4. Grants on houses to bring them up to code

Mental health

Mental Health solutions were identified by 8% of the participants and centered on solutions that would provide the necessary funds to expand the County's existing programs or provide counseling classes to help a broader population identify and address issues before they manifest into deeper problems. The top ideas in this area are as follows:

- 1. Utilizing flex-funds to expand programs for mental health
- 2. Incentivize employers to provide mental health days to employees
- 3. Mental health counseling or class for students to assess their emotional resilience after COVID
- 4. Develop a program to connect those first struggling with mental illness

Local and Small Businesses

Solutions to support local and small businesses were identified by 7% of participants. Discussions focused on the significant impact of COVID closures on local businesses, especially those connected to travel and tourism. The top ideas were the following:

- 1. Small business grants to hotels and other small businesses that lost a significant amount of money due to COVID
- 2. Grants programs/incentives investing in small businesses
- 3. Excite new business to Hutchinson, retail/industrial, grants, incentives, etc.
- 4. Loans and assistance for new small businesses development
- 5. Incentives for local businesses to hire local employees and local people to work for local businesses

Access to Health Care

Access to health care was ranked sixth among the participants. Many of the ideas centered on expanding health care locations or mobile services to expand coverage throughout the County. There was also a strong appeal for providing increased pay for front-line health care workers. The top ideas were the following:

1. Make use of existing buildings to realize a health care location based on demographic needs

19

2. More incentives for front-line health care workers, nurses, EMS, etc.

- 3. EMS infrastructure to support future needs and serve rural communities
- 4. Develop a mobile medical van and team to serve rural and underserved areas

Recreation

Finally, recreation was ranked seventh among the participants. Many of the ideas centered on opportunities to enhance quality of life through access to recreational activities such as river and trail access.

- 1. Make outdoor spaces more user friendly by building open area structures, fund some of Park Master Plan, quality of life
- 2. Ongoing budget specific to quality of life to maintain and sustain parks, trails, recreation
- 3. Follow the existing parks and recreation Master Plan
- 4. Support for arts and entertainment

Conclusions and Next Steps

This process provided a forum to engage a large number of the County's residents, and they identified a wide array of solutions to the current issues surfaced by COVID-19. To capitalize on this positive momentum, participants and the broader Reno County population should be aware of the ongoing work inspired by this program. It will demonstrate concern and attentiveness to the citizens by community leadership. It will also help showcase the steps taken to address these common problems. Ideally, this communication will also highlight the broadscale nature of the process to solicit ideas and illuminate the impact of these programs on individuals or groups in the community. These activities should help in the implementation of the selected programs as well as maintain community involvement in other programs.

Acknowledgement of Support

Support for this process was provided by a grant from the Kansas Health Foundation Public Health Endowment Fund of the Hutchinson Community Foundation.

Appendix AFacilitator GuideFacilitator Guide Reno CountyARP

Learning Outcome: Align Reno County Residents' values and needs with ARP funding

options. In this session, participants will:

- Understand Reno County resident experiences and challenges—particularly during COVID-19
- Generate ideas for addressing issues surfaced by COVID-19
- Discuss potential resources that could be utilized to fulfill COVID-related needs.

Supplies Needed:

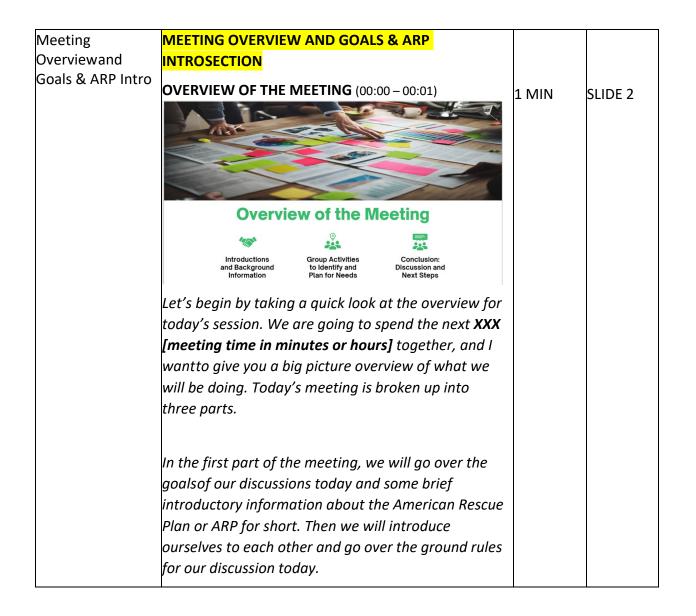
• White board, category placards (including Parking Lot), ARP info sheet, large Post-It notes (2 different colors), dry erase markers, colored stickers, sheets of paper, pens/pencils, water (beverage), location with projectors for PowerPoint, tables, and ample seating.

Schedule	
00:00 – 00:07 (7 minutes)	00:35 – 01:25 (50 minutes)
Meeting Overview and Goals & ARP Intro	Fulfilling Our Needs with ARP Funds
 Overview of the Meeting (00:00 – 00:01) 	• Fulfilling Our Needs w/ARP Funds (00:35 – 00:37)
 Meeting Goals (00:01 – 00:02) 	• ARP Funding Uses (00:37 – 00:45)
 The ARP Package (00:02 – 00:03) 	 Strategies to Fulfill Needs (00:45 – 00:55)
• ARP Goals (00:03 – 00:04)	• Let's Discuss! (00:55 – 01:10)
 ARP Funding Categories (00:04 – 00:05) 	 Gallery Walk Voting (01:10 – 01:25)
 Reno County Ongoing Initiatives (00:05 – 00:07) 	
00:07– 00:15 (8 minutes)	01:25 – 01:30 (5 minutes)
Introductions, Ground Rules, and Guiding Principles	Conclusion
 Introductions (00:07 – 00:12) 	• Conclusion (01:25 – 01:28)
 Ground Rules & Guiding Principles (00:12 – 00:15) 	• What's next (01:28 – 01:30)
00:15 – 00:35 (20 minutes)	
Values and Our Story	
 Community Values & Commitments (00:15 – 00:16) 	
• Your Story (00:16 - 00:25)	
• Reno County's Story (00:25 - 00:31)	

• Our Future Story (00:31 – 00:35)	

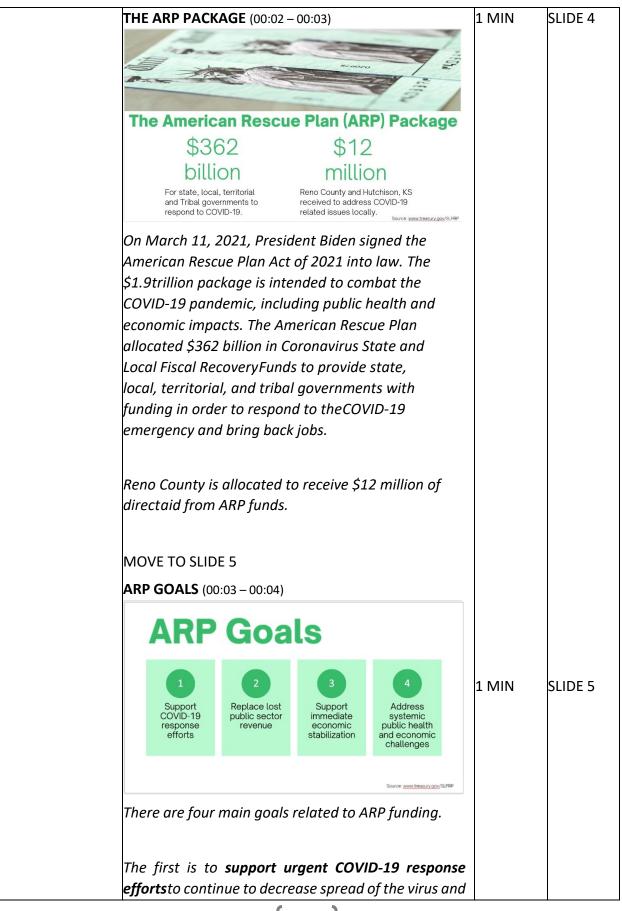
Link for PowerPoint:

Slide Section	Facilitator/Notes	Time	Slide #
		Allotted	
Getting Started	START POWERPOINT/ SHARE SLIDE 1		SLIDE 1
	GETTING STARTED SECTION		
	Reno County Resident Engagement Using ARP Funds		
	Hello! Thank you for joining us today for this Reno County ARP Resident Engagement Session.		
	I am glad you are here. My name is [XXX] and I am a [role/position in community] and I am looking forwardto getting to know you all this [morning/afternoon/evening] .		
	MOVE TO SLIDE 2		

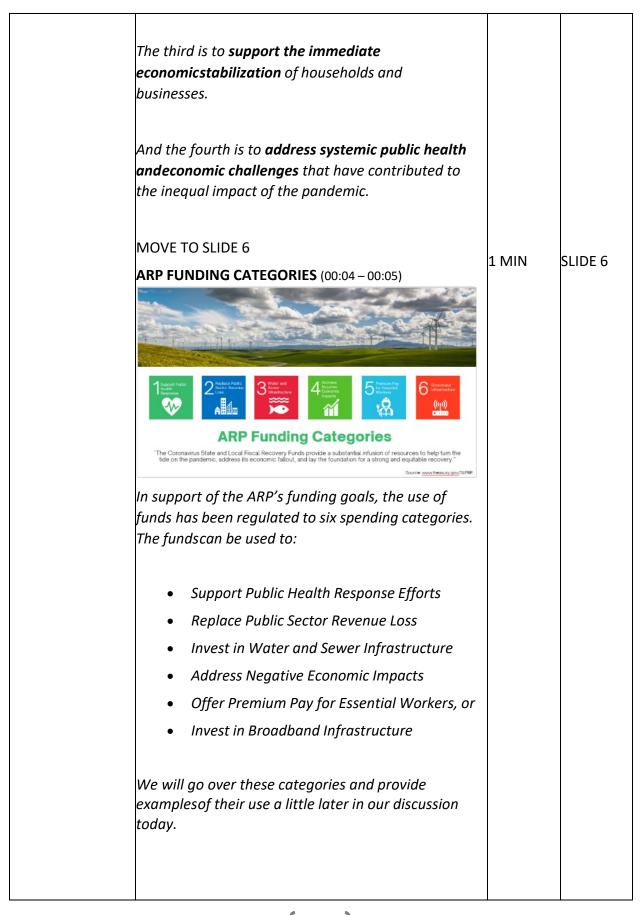


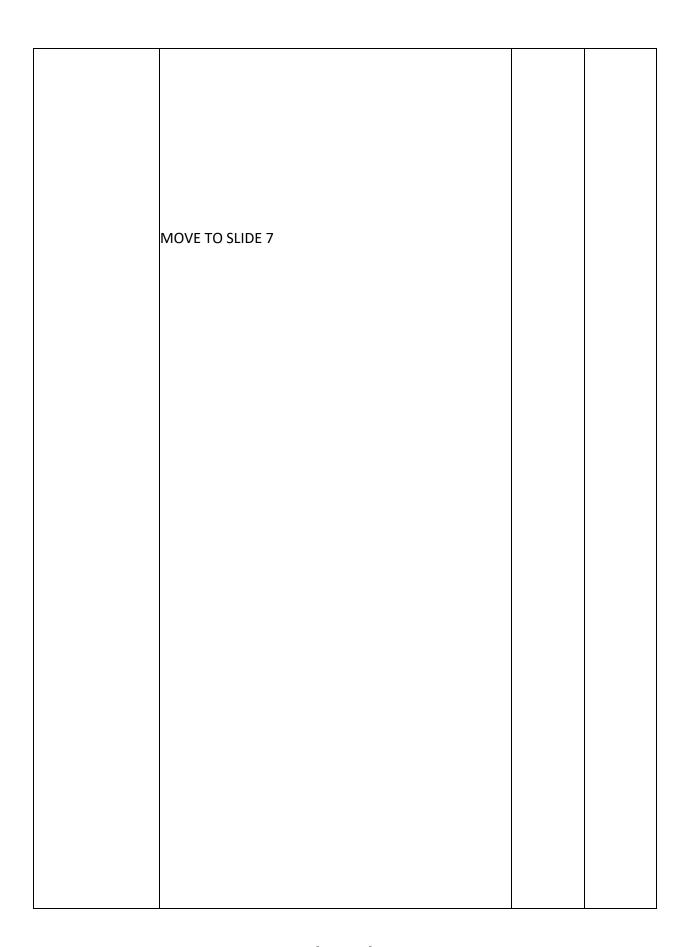
After the introductory material, we will engage in		
geer ene met oudeter) material, ne mit engage m		
different group activities that will help us think		
about our individual and shared community		
experiences and values, what makes us feel a sense		
of community belonging, the various needs in our		
community, and howwe might go about fulfilling		
those needs using ARP funds.		
those needs using Antigunus.		
We will conclude our meeting by discussing the		
needswe identified and the next steps in the		
County's ARP process.		
MOVE TO SLIDE 3		
MEETING GOALS (00:01 – 00:02)		
Meeting Goals		a
01 Understand Reno County resident experiences and challenges—particularly during COVID-19	1 MIN	SLIDE
02 Generate kicks for addressing issues surfaced by COVID-19		
03 Discuss potential resources that could be utilized to fulfill COVID-related needs		
	1	
Today's discussion is about the Reno County		
community. There are three goals we will be focusing	7	
on today.		
First, our discussion will help us gain an		
understanding of the varied experiences and		
challenges of Reno County residents, particularly		
those that occurred during the COVID-19 pandemic.		
Second, during our discussion we will generate		
ideas asto how Reno County leaders can address		
the various issues and challenges experienced by		
the residents thatsurfaced during COVID-19.		
Our final goal today will be to discuss the potential		
ARP resources that could be utilized to fulfill the		
ARP resources that could be utilized to fulfill the communityneeds that we identify.		

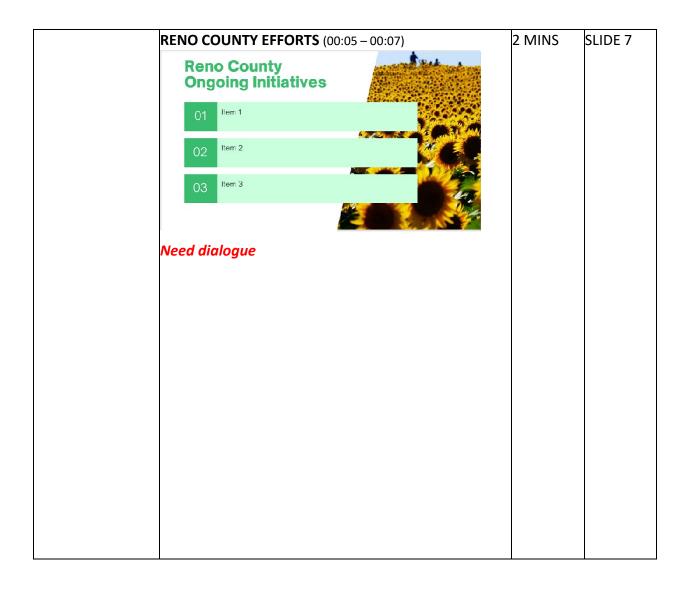
MOVE TO SLIDE 4	

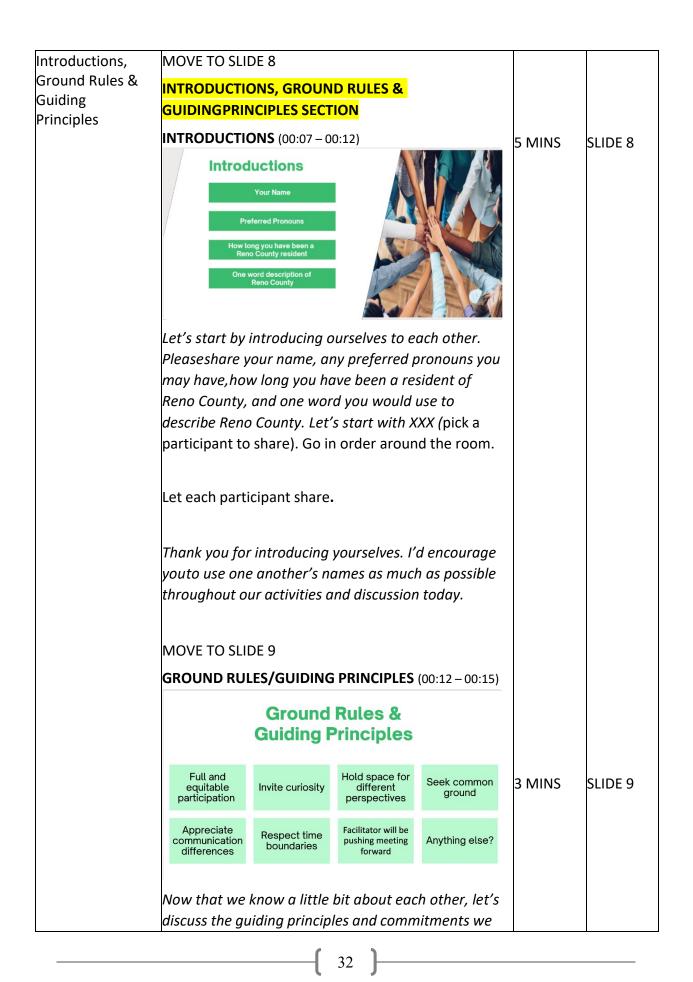


bring thepandemic under control.	
The second is to replace lost public sector	
revenue tostrengthen support for vital public	
services and help retain jobs.	









willuse in today's discussion.	
Today we are going to be sharing ideas and bit aboutour values with each other. There are several guiding	

principles and commitments essential to engaging in
community discussions. We want to use these
guiding principles and commitments to foster an
environment ofidea creation and sharing, after all,
the focus of today's session is about meeting the
needs of all residents in Reno County. It is our hope
that we are open and respectful in our discussions as
we engage with each other today.

Share screen/PowerPoint and read list:

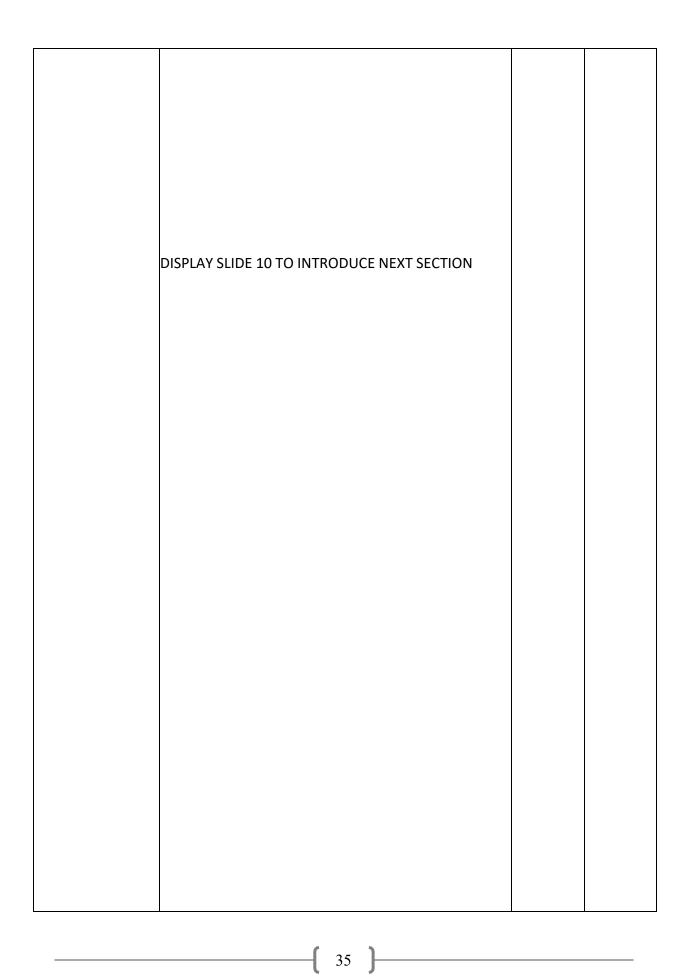
- Full and equitable participation
- Invite curiosity
- Hold space for different perspectives
- Seek common ground
- Appreciate communication differences
- Respect time boundaries
- Facilitator will be pushing meeting forward
- Anything else?

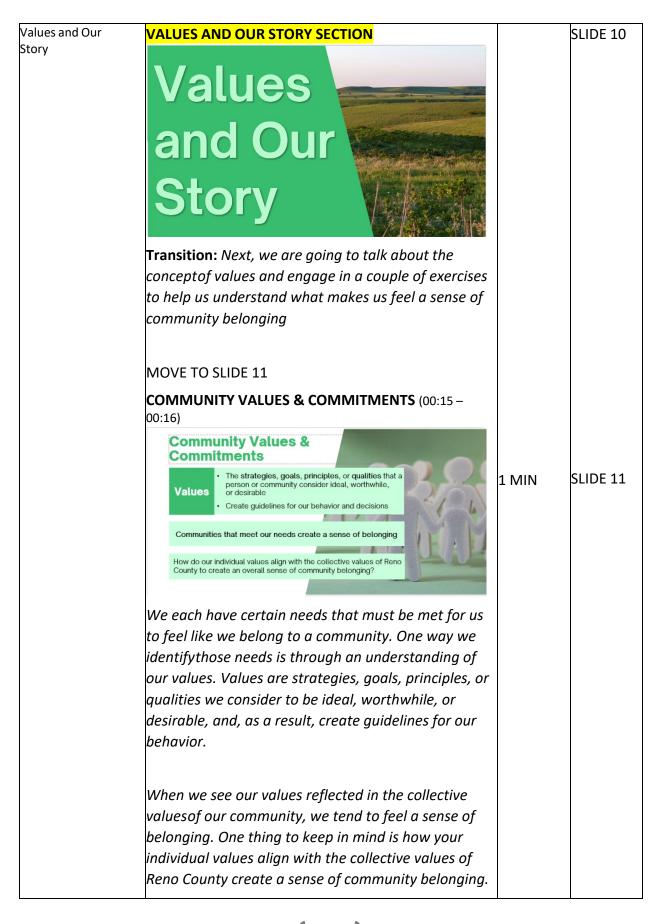
Do you have any questions or thoughts about these commitments? Are there any other expectations orground rules that you would like to add?

Can we all agree to these rules and guidelines?

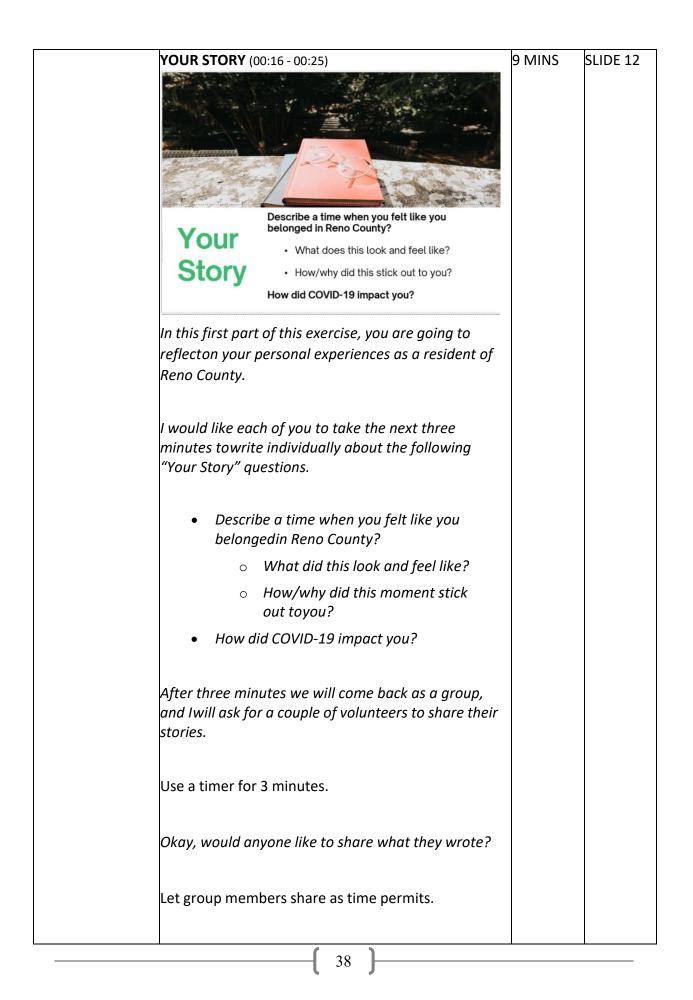
Allow for discussion, if needed.

Thank you everyone for agreeing to these guiding principles and commitments to each other - I hope thesewill allow us to engage in important idea sharing and development.

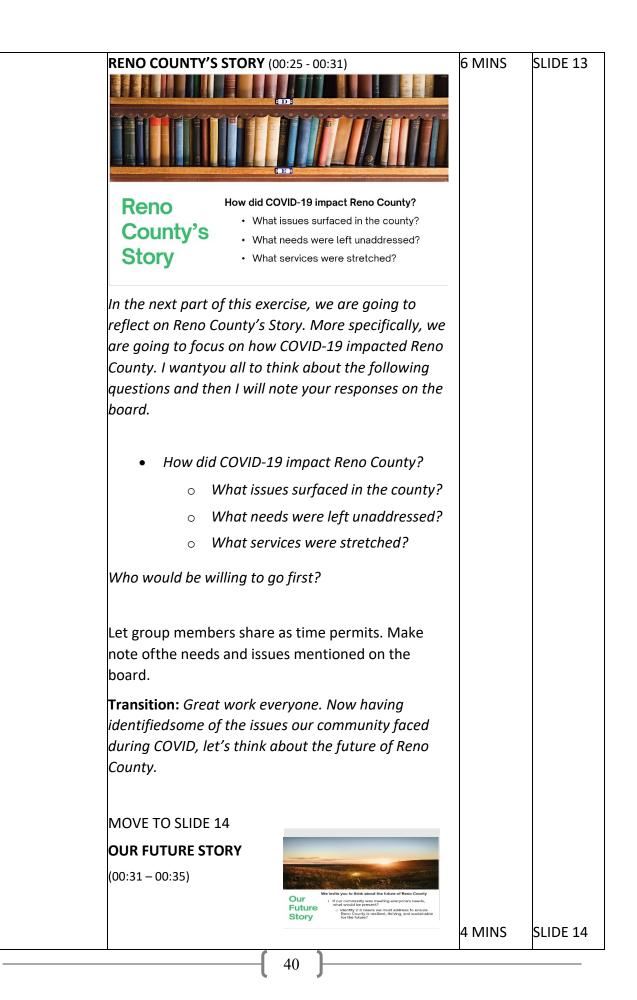




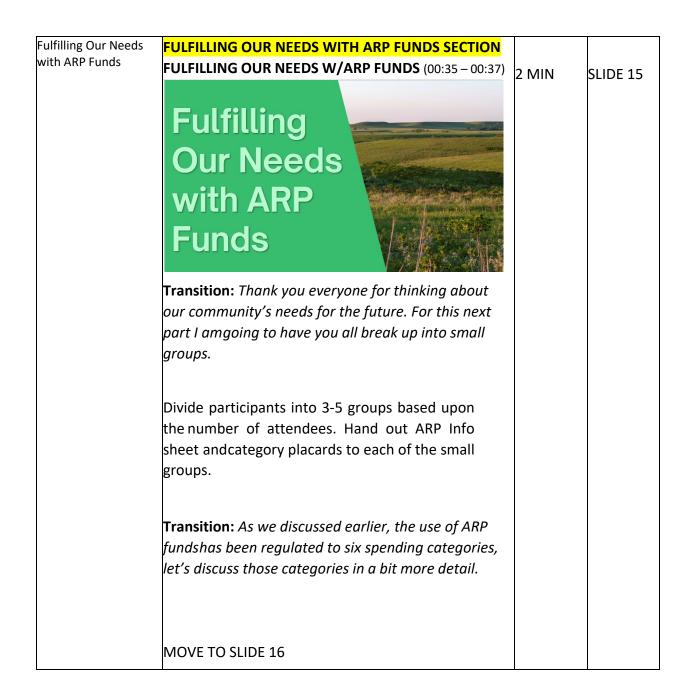
MOVE TO SLIDE 12	

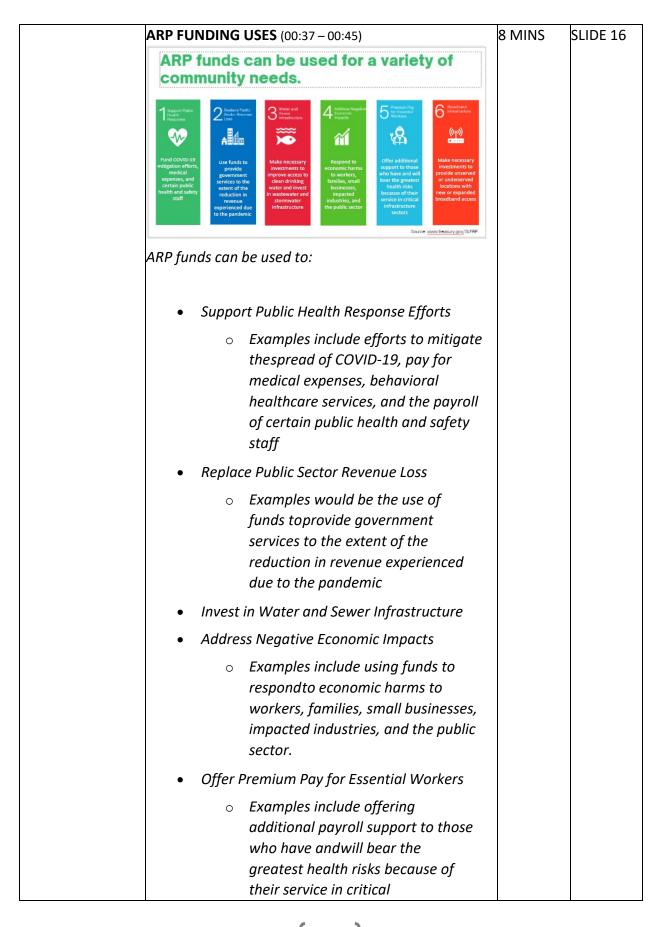


•	Transition: Thank you to those who shared	
	and toeveryone for writing about your	
	experiences. Yourstories will help our County	
	Administrators better understand your	
	experiences and needs.	
,	experiences and needs.	
	MOVE TO SLIDE 13	
1		



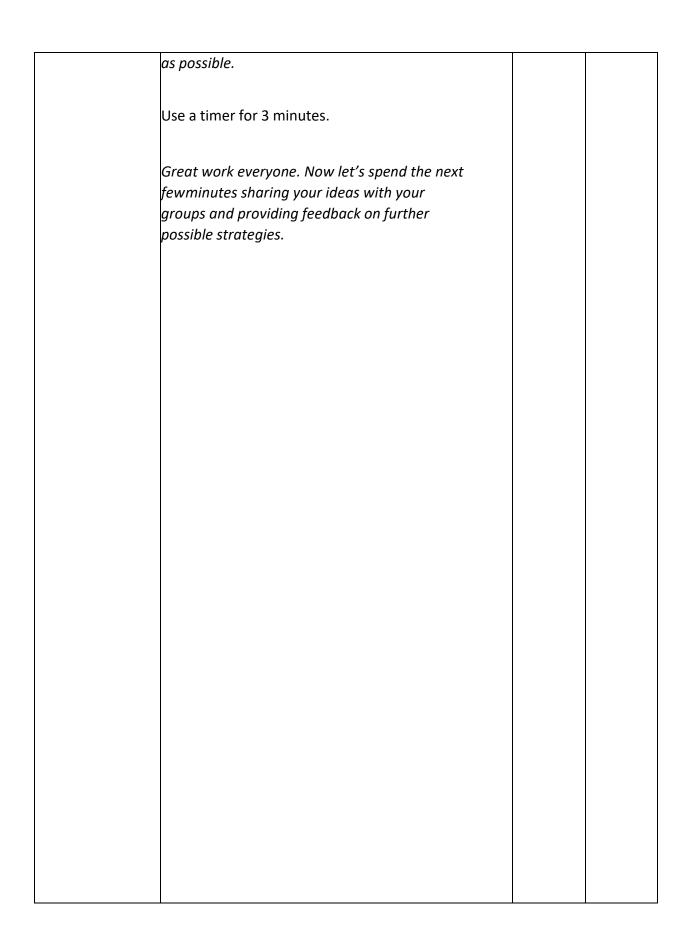
As we mentioned at the beginning of our meeting,
one of our goals today is to understand the issues
and challenges our community experienced during
COVID-19With that goal in mind, I want you all to
think about thefollowing question over the next
three minutes and I would like you to note each of
the needs you identify on a separate post-it note.
 If our community was meeting everyone's needs, what would be present?
\circ Identify 2-3 needs we must address to ensure
Reno County is resilient, thriving, and sustainable for
the future
Use a timer for 3 minutes.
DISPLAY SLIDE 15 TO INTRODUCE NEXT SECTION

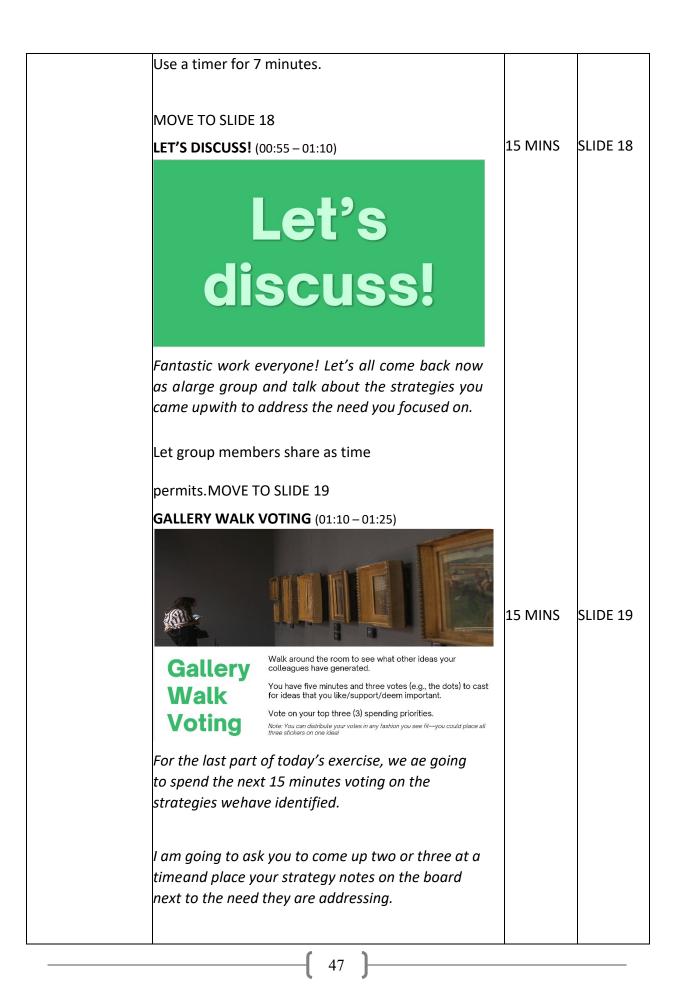




 T	·	I
infrastructure sectors		
Invest in Broadband Infrastructure		
There is a bit more details and examples regarding thesecategories on the ARP info sheet.		
Hold up a copy of the ARP info sheet.		
Please feel free to refer to this sheet if you need.		

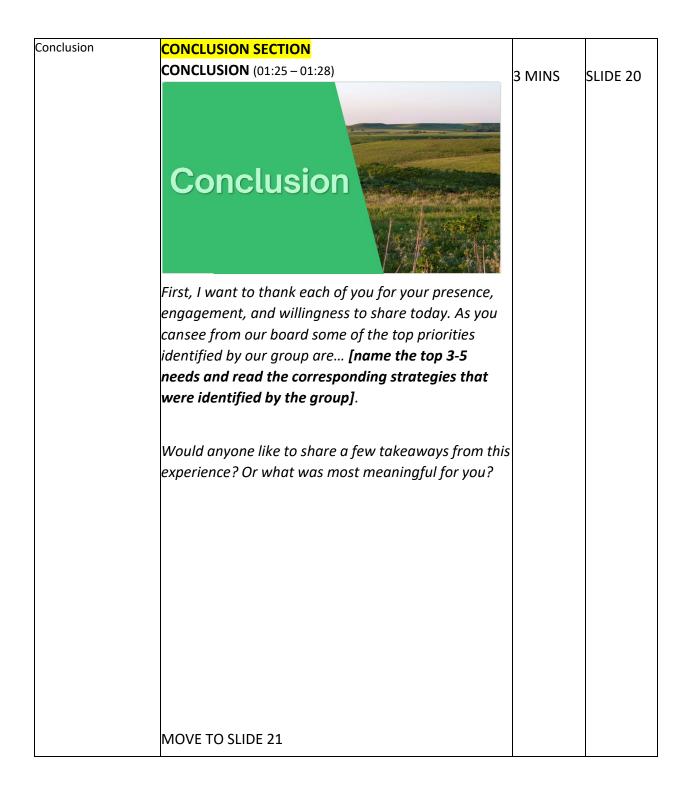
	-	
What I would like you to do now is spend the next	t 2-	
3 minutes sorting your group's notes into the		
different ARP spending categories. Place any of th	ne	
needs that donot fit into one of the categories on	to	
the "parking lot" placard.		
When your group is done sorting your needs onto		
thedifferent category placards, have a member og	f	
your group transfer your group's post-it notes		
onto the corresponding category placards on the		
main board.		
Transition: Great job everyone. Now we can see h thevarious needs everyone identified have been sorted.	now	
What I would like for you all to do for this next pa	urt	
is divide into groups based upon the need you find		
to be most important, or that you are most		
interested in andwhichever ARP funding category	, 	
that need fits into, is the group you are going to		
work with.		
Have participants group according to ARP fundingcategory their top need falls into.		
MOVE TO SLIDE 17	10 MINS	SLIDE 17
STRATEGIES TO FULFILL NEEDS (00:45 – 00:55)		
Strategies to Fulfill Community Needs		
If you had money to address these needs, what would you do?		
	6	
Push yourself to generate 1-2 ideas for the need you are focusing on Be as creative as possible In small groups, discuss the potential action items and strategies to fulfill Reno County needs.		
Push yourself to generate 1-2 ideas for the need you are focusing on Be as creative as possible In small groups, discuss the potential action items and strategies to fulfill Reno County needs.	to	
Push yourself to generate 1-2 ideas for the need you are focusing on Be as creative as possible In small groups, discuss the potential action items and strategies to fulfill Reno County needs. I would like you to take the next three minutes and		
Push yourself to generate 1-2 ideas for the need you are focusing on Be as creative as possible In small groups, discuss the potential action items and strategies to fulfill Reno County needs.	ss	

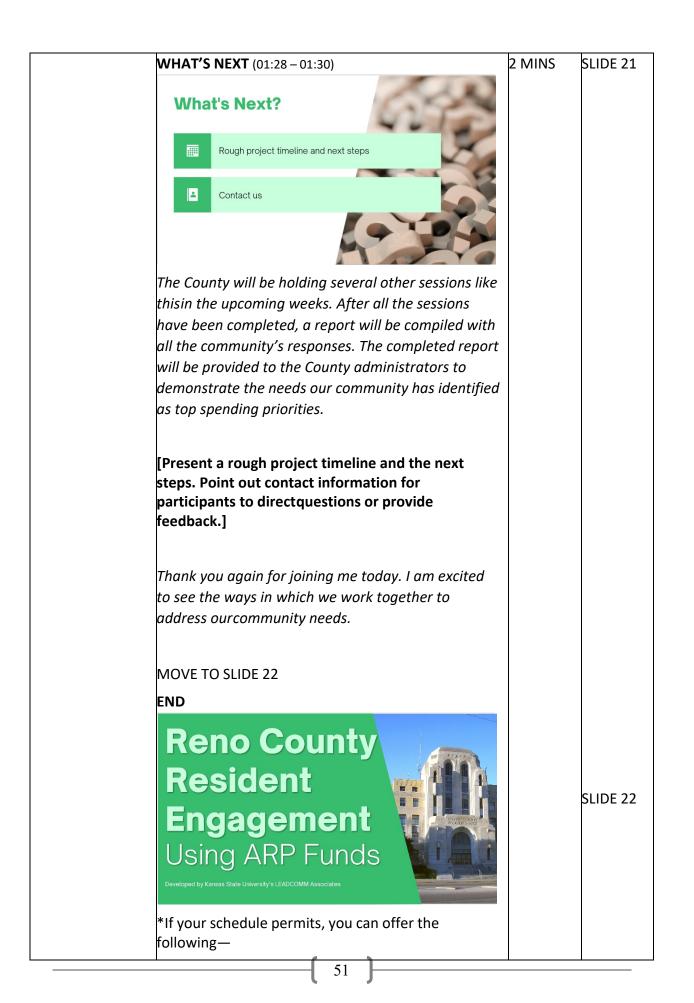


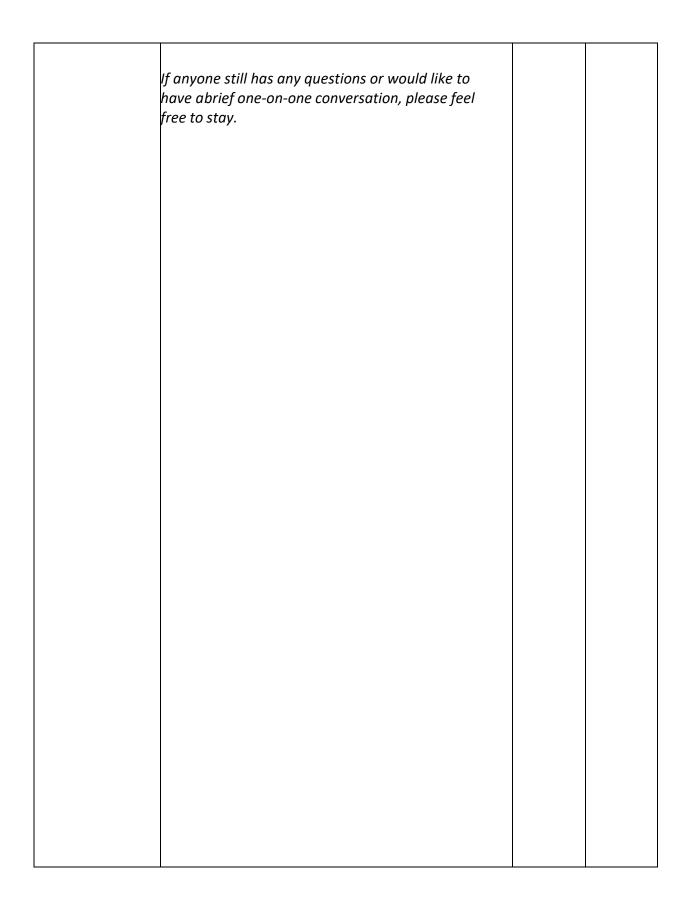


Then I want you to take the 3 stickers you were given and place them on the strategies you feel represents the	
3 top priorities the County should focus using the ARP	

funds on. You may vote in any fashion you wish, meaning you can place all three stickers on one strategyor spread them out between 2 or 3 different strategies.	
Use a timer for 15 minutes. Have participants come up 2or 3 at a time. As soon as a participant finished voting have another participant come up.	
Transition: Great job everybody. Now it is time to wrap up and share a few final thoughts and what's next in the County's process.	
DISPLAY SLIDE 20 TO INTRODUCE NEXT SECTION	







Appendix B Community Outreach PowerPoint Presentation

Your Voice Matters! Using ARP Funds in Hutchinson and Reno County

Developed by Kansas State University's LEADCOMM Associates



Overview of the Meeting



Introductions and Background Information



Group Activities to Identify and Plan for Needs



RENO COUN

Conclusion: Discussion and Next Steps

Mee	ting Goals
01	Understand Reno County and Hutchinson resident experiences and challenges—particularly during COVID-19
02	Generate ideas for addressing issues surfaced by COVID-19
03	Discuss potential resources that could be utilized to fulfill COVID-related needs



The American Rescue Plan (ARP) Package\$362\$18billionmillion

For state, local, territorial and Tribal governments to respond to COVID-19.

Reno County and Hutchinson, KS received to address COVID-19 related issues locally.

Source: www.treasury.gov/SLFRP

ARP Goals



Source: www.treasury.gov/SLFRP



ARP Funding Categories

"The Coronavirus State and Local Fiscal Recovery Funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery."

Source: www.treasury.gov/SLFRP

Reno County & Hutchinson Comprehensive Plans

01	Item 1	and the statistics in the
02	Item 2	
03	Item 3	

Introductions

Your Name

How long you have been a Reno County resident

One word description of the community

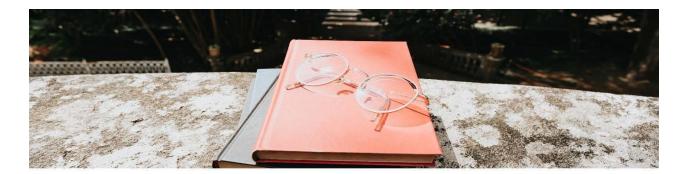


Ground Rules & Guiding Principles



Our COVID-19 Story





Your Story

How did COVID-19 impact you?

- Services you didn't have access to?
- Needs not fulfilled?
- Emotional impacts?



The Community's Story

How did COVID-19 impact Reno County and Hutchinson?

- What issues surfaced in the community?
- What community needs were left unaddressed?
- · What services were stretched?



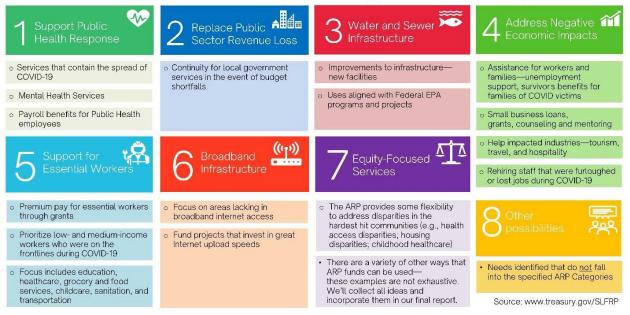
We invite you to think about the future of our community

- Our Future Story
 - If our community was meeting everyone's needs, what would be present?
 - Identify 2-3 needs we must address to ensure Hutchinson and Reno County are resilient, thriving, and sustainable for the future?

Fulfilling Our Needs with ARP Funds



ARP funds can be used for a variety of community needs.

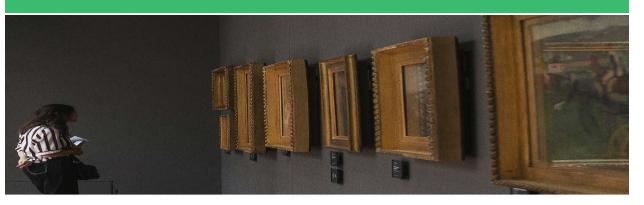


Strategies to Fulfill Community Needs

If you had money to address these needs, what would you do?



Let's discuss!



Gallery Walk Voting Walk around the room to see what other ideas your colleagues have generated.

You have five minutes and three votes (e.g., the dots) to cast for ideas that you like/support/deem important.

Vote on your top three (3) spending priorities.

Note: You can distribute your votes in any fashion you see fit—you could place all three stickers on one idea!

Conclusion

What's Next?



Feedback on our process: https://bit.ly/renocounty



Rough project timeline and next steps

_____ **(** 63 **)**_____

Appendix C Reno County Participant Survey

- 1. What is your gender?
 - 1. Male
 - 2. Female

2. What is your age?

- 1. Under 18
- 2. 19-24
- 3. 25-34
- 4. 35-44
- 5. 45-54
- 6. 55-64
- 7. 65-74
- 8. 75-84
- 9. Prefer not to respond
- 3. How would you describe yourself?
 - 1. White
 - 2. Black or African American
 - 3. American Indian or Alaska Native
 - 4. Other
 - 5. Prefer not to respond
- 4. What is the highest degree or level of school you have completed?
 - 1. High school degree or equivalent (e.g., GED)
 - 2. Some college, no degree
 - 3. Associate degree (e.g., AA, AS)
 - 4. Bachelor's degree (e.g., BA, BS)
 - 5. Master's degree (e.g., MA, MS, MEd) 64

6. Doctorate or professional degree (e.g., MD, DDS, PhD)

- 5. What is your marital status?
 - 1. Single (never married)
 - 2. Married, or in a domestic partnership
 - 3. Divorced
 - 4. Prefer not to respond
- 6. What is your current employment status?
 - 1. Employed part time (up to 39 hours per week)
 - 2. Employed full time (40 or more hours per week)
 - 3. Self-employed
 - 4. Retired
 - 5. Homemaker
 - 6. Student
 - 7. Unable to work
 - 8. Prefer not to respond
- 7. My voice was heard during this process.
 - 1. Strongly disagree
 - 2. Somewhat disagree
 - 3. Neither agree nor disagree
 - 4. Somewhat agree
 - 5. Strongly agree
- 8. The process helped me to create strategies aimed at solving issues facing Reno County residents.
 - 1. Strongly disagree
 - 2. Somewhat disagree
 - 3. Neither agree nor disagree
 - 4. Somewhat agree
- 66

5. Strongly agree

- 9. I would participate in another event like this in the future.
 - 1. Strongly disagree
 - 2. Somewhat disagree
 - 3. Neither agree nor disagree
 - 4. Somewhat agree
 - 5. Strongly agree
- 10. What additional feedback do you have about the process?

Appendix D Facilitator Survey

- 1. What were some of the major things that participants said about when they felt like they belonged in Hutchinson/Reno County? (Try to recall specific examples of experiences or moments shared with the larger group).
- 2. How did COVID-19 impact the participants? (Try to recall examples and issues raised by participants).
- **3**. How did COVID-19 impact Hutchinson/Reno County? (Try to recall examples and issues raised by participants).
- 4. Please list the needs mentioned by participants.
- 5. What are some of the major things that participants talked about in their small groups? What reasons did the participants identify for their strategies?
- 6. What other information or notes do you have about the process?

Appendix E Community Conversation Flip Chart Transcriptions

Note – Number in parentheses (#) indicate the number of dot votes contributed by participants during public meetings

Impacts of COVID-19

Childcare

Small businesses closing

People not returning to work

HHS daycare remained open and functioned well

Division

Overdoses (how they are viewed/treated)

Access to mental health services – went to a Zoom model

Access to the internet and computer devices

Health care and medical services

Childcare

Faith organizations

Commodities

Technology

Nonprofits stretched

Inadequate IT Infrastructure

Lack of workforce development

Childcare and young family support

Struggle to be competitive with pay

Exhaustion/COVID fatigue

Need for mental health services

No access to the internet/unable to work from home

Strain from kids not being in school

Though there's challenges to technology, we have had a lot harder time with Zoom, etc.

Not enough workers/people to fill the vacant positions

Different rules among cities causing distrust/lack of leadership

Our elected officials in Topeka

Weaknesses from some of our major sectorsPositive - rally Reno

Services provided by United Way

Families taking advantage of outdoor opportunities

Health department did an excellent job

Computer illiteracy – lack of superhighway infrastructure, computer access, increased telehealth education

Healthcare – hard to get into hospital, nursing shortage, nursing home isolation, ageism, whydon't elderly just stay home?

Underserved even more underserved – closed soup kitchens, food banks, requests for assistance Division – impatience with others, no middle ground

Distrust - black, impoverished, underserved communities, local distrust

Childcare

We've depended on education forceParents/kids working from home

People working with school-aged kids – who can stay home, how to work from home and takecare of kids

Lack of daycare

Lack of broadband/internet

Strain on healthcare system

Divisiveness made it hard to solve problems, lack of trust Strain on the legal system (e.g., trials were continued for long periods, different technology used, no standards across counties/courthouses) Division – mask vs no mask, vaccine vs no vaccine Misinformation High utility bills Inequity of internet serviceInequity of rent Lack of financial help with medical bills Childcare Essential employees taking health risks Domestic violence Inadequacies because of remote learning Loss of businesses Conflicting messages between healthcare, county, community, city, schools Loudest voice, not necessarily most accurate Letting nurses go to places with shortages – away from the county Supply chain issues, long delays and cost increases Healthcare literacy lacking, no basic understanding of health and biology Work force can't find quality people because they are leaving Community resources not accessible due to closing Apathy Daughters stressed and falling behind in schoolwork, uncertainty of school Online learning, teachers did not have all they needed, broadband at home was lacking, schools were

- 72

severely underprepared, buy-in from teachers was lacking sometimes

Realtors were essential; it was terrible terminology, and it hurts people

Guilt over being "essential" and able to keep working and making money, guilt over hardships of medical workers, inconsistency across communications from various agencies both local and national

School, HD, Clinic all gave different messages about what to do, no guidelines for employers Community Story

Childcare stuck at home in neglected situationsHospital services stretched - ongoing

School systems went virtual, adapted, pivoted

Learned how much community depended on childcare, still suffering effects on childcare centers and workforce

Churches forced to adapt

All major events canceled – fair, etc. Impacted hospitality industry overnight

Small biz closed – Ally's, etc.

Consistent

Welcoming

Lacking

Welcoming

Resilient

Safe

Supportive

Regressing

Supply chain, food supply issues, solitude, medical

Personal services ended but other services emerged – delivery, etc.

Curtailed travel, isolation, lack of normal routine over time

Personal Impacts

Isolation - disconnected

Had to think outside the box because work is connection based and services

Had to leave things on porches and communicate via Zoom

Contacted COVID and husband had to stay in hotel. Became single mom for two weeks

Couldn't go into grocery store Developed anxiety about kids getting sick Fear and worry Lost social interactions Staff anxiety – hard to fake it until you make it Many parents didn't have devices to connect Families ran out of food and had to pull in staff to help deliver food Staff turnover Workforce post COVID is awful FAP usage is skyrocketing – how does this affect work with children Broadband issues with families Increased screen time for kids was negative Can't find childcare Can't access the health department Had to learn new technologies Had to learn to use what we have to get along Family division Not being able to connectRestricted travel Loss of friends and family Stock Market drop Working remotely Stress about health of parentsImpact on children Cave dwellers but ok, very fortunate No face-to-face interaction Limited activitiesIsolations Fear when people wouldn't take precautionary measures Isolations Constant risk Sick all summer

Difficult to provide committed services More aware of life and focus on being a better person No remedy Confusion and upset Providing end of life care for COVID patients Mental health patients that couldn't access services Fellowship missing Emotional distress Missing social interactions Missing church No school mentoring Childcare Internet Access/Cost (understanding, overload, telehealth, virtual services) Abuse (substance, physical/domestic) Disparity Healthcare (staff shortages, burnout) Mental Health (magnified/overloaded) Education (making everyone happy) Division (mask/no mask; vaccine/no vaccine) Attempting, but not SO BIG Stretched thin Threats/Divisiveness Stalled progress Restaurants shut down Shelves empty at store Couldn't get hair done COVID tests required at all times Lack of resources to schools Lack of resources to parents

Community events canceled Couldn't plan ahead on anything Communications difficult/lacking EMS stretched – onto FD (Fire Dept), no 4WD vehicle Internet access (some got it, still not complete) Phone service not great Change in attitude towards work and volunteerism Services stretched – truth, or lack f respect and understanding for each other

Support Public Health Response

Mental health – better baseline health (2) Support public health Funds to support Medical Assisted Treatment program (2)

Build family unit – education training (housing) (3)

Provide grants for short-term mental health services (1)

Insurance/funds access for mental health specifically (2)

Access to healthcare/insurance for less fortunate (1)

Pour resources into new and existing mental health organizations, e.g. Horizons, Prairie Star, TECH

(1)

Strong businesses,

Doctors

Jobs, services, supplies

No hospital rooms for surgery patients

Healthy diet

Mental health

Mental health

Mental health - needs to be such a big part of the community

Community support

For mental health I would use it to give people help to those who would be normally cast aside (5)

Putting money towards more drug treatments

Build substance misuse treatment which gives recovering addicts' jobs and the opportunity toinspire other addicts (1) Community centers for mental health Mental health facilities needed Mental health programs – availability and affordable To find a hobby to help with your mental health to stay afloat and not drop down Mental health Services available in Hutch should be available in one spot Clinic/health care site in south end of town to make it easier for residents to access health care Make use of existing buildings to realize a health care location based on demographic needs (4) Hospitals overcrowded Healthcare Overcrowded hospitals (1) Offer grants or discounted education to any new nursing students Needs: Education, Local Shopping, Health Care Offering paid childcare to healthcare workers (8) Tuition paid for healthcare students (1) Healthcare pay/benefits need help Open up a place that not only offers one on one and 3-step support, but that allows a space forsuch as meditation/yoga, etc. Seek to expand behavioral health services Medicaid expansion Universal healthcare Mental health services More behavioral health services More access to health care Health care workers More healthcare employees

Incentivize taxpayers to be trained in mental health first aid Mental health Incentivize employers to provide mental health days to employees (4) Have the market wage increase, to increase healthcare wages Increase healthcare workers Funding resources for childcare Mental health counseling or class for students to assess their emotional resilience after COVID (12) Mental health Funding for mental health Expanding resources for mental health services Mental health services Education of services available and service providers (1) Educating people about mental health services Education Health care and dental care for adultsID MH problem (1) Available mental health – timely access Drug prevention intervention (2) Affordable health care Mental health support needs (6) Medical care Health care and medical staffing More incentives for front line health care workers, nurses, EMS, etc. (2) Mental health Child and elder care Access food Community awareness campaigns that go towards what Hutchinson can offer in terms of help(i.e. food bank, social services) (6) Social services direct care providers (earn educational benefits or tuition forgiveness) (1) Increased collaboration between nonprofits to serve the underserved – sifting through who ACTUALLY needs the help and who doesn't (9)

Flexible healthcare Motivational self-help seminars Mental health services Mental health assistance/support Continue the quality-of-life initiatives that sustain parks, trails, museums, music, art Key community leaders collaborate with one mission (unified) 4) Healthy organizations develop emergency plans Fear divides Possibly impose more mandates such as masks for unvaccinated employees Offer bonuses to get vaccinated Ways to improve vaccination rate to help businesses maintain employeesImprove vaccination rates Funds to help put staff in place – a year's contract to hire healthcare workers and then use that year to come up with other funding solutions for the future (1) Utilizing flex-funds to expand programs for mental health, help with temporary housing for the homeless, purchase needed equipment (5) Strengthening resources, we have for those struggling with substance abuse – Detox Center and SACK(1) Additional resources for Police Department Response Team 92) MOU with Hutch Regional to utilize mentors to help those with substance abuse (1) Gap analysis research – find out what we're missing in services/programs for those struggling with substance abuse (1) Look into putting into place an Intercept model in Reno County for helping/serving those with substance abuse Develop a program to connect those first struggling with mental illness (4) Not able to provide services to the homeless Healthcare and social services were stretched Lack of services/support for mental illness Healthcare services for long COVID/awareness (ongoing symptoms) Mental health physicians at capacity – not enough staff to provide services

____**[** 79 **]**_____

Additional services/support needed for those with substance abuse – traditional services were not available

Preventative care and immunizations for other care dropped - message for public health

Lack of sick days or paid time off to take care of sick children

No insurance after being laid off or affordable healthcare for those w/o a job

Systems to provide mental health care to students

Mental health services for adults and youth

Wholistic mental health services

More employees in health care

Robust mental health services

Mental health and therapy

Easier access to healthcare

Affordable health care

Mobile health care

Free public transport to health facilities

One trusted health source or person on community website (3)

Community health website – set up foundation for pharmacy (drugs) needs who can afford their meds

Clinic inside a school districtHealthcare – mental health

Free and abundant "rapid" testing

Develop a mobile medical van and team to serve rural and underserved areas (1)

Plan for regular, consistent delivery of information and answers to questions

Appropriate and available healthcare for all workers

Support public health/community health department - leadership and unity to address theongoing

pandemic for the good of all

Flexible healthcare Motivational self-help

Mental Health support

Continue quality of life initiatives - parks, trails, museums, music, art

Key community leaders collaborate with one mission (unified) (4)

Helping organizations develop emergency plans Fear divides Adequate and affordable healthcare Expand Medicaid Real economic development BIPOC healthcare professionals (doctors, dentists, and women's health) Adequate and affordable healthcareExpand Medicaid (2) Fully funded transportation 24/7 Voucher programs for a visit to homes for a nominal fee Community recruitment for professionals Increase mental health services - behavior mental healthStable EMS Mental health treatment access (10) Affordable, accessible mental health Access to health care (3)Increased health access to all Child mental health Communication planning/prep epidemic/pandemic Have a department employee Dr. coopt with marketing dep. to have each health service provider create emergency plan to include how information is disseminated to the community equitably with clear consistent information (1) All local authorities in health and community have committee/council for what is sent out to the public - one message and set guidelines when health emergencies occur Comprehensive plan Overarching vision How do you say "it was great for me" without feeling guilty when you know others were affected so much Most meaningful Inconsistent communication both locally and nationally Medical staff stretched

Workforce/employment inconsistencies - laid off, then urgently needed, some were "essential"

others were not

Information was not delivered equitably

Day care - chaotic, hard to navigate on short notice

Small business owners struggled, Rally Reno helped, but not enough, not enough access to CARES,

PPP, etc., banks were very helpful

Arts and culture organizations must recoverInconsistent rules and enforcement

Internal system development

Medical personal development (schooling, training)

Create a plan and carryout material purchase (medical supplies, etc.) and storage (rotating) forfuture uses

Develop alternate strategies of support (small business)

Mental health support

Needs - affordable meals for older seniorsNeeds - calling on elderly people to visit

Easy and rapid access to high quality health care Equitable access to health needs (physical and mental)

Health (4)

Drug prescriptions (1)

Huge facility to house and treat those addicts on drugs (2)

Senior housing, free internet for community, housing for homeless, more drug prevention, childcare providers

providers

Outdoor activities

Mental Health

Mental Health and Physical health resources

Create and organization (for mental health) that can be shared by all organizations

Create safe environments with certified individuals that have the ability to handle mental health, free

access to medications as well (1)

Use funds to recruit and pay for nursing student education

Establish a community scholarship program that encourages students to attend Allied Health

Programs and high wage/high demand programs (1) Health care support Health care – support local (1) Increase support for health care workers Increase the pipeline of healthcare workers by encouraging affordable education (2) Adequate medical staff to meet needs Health care givers/providers Ambulance service EMS Availability Arlington New EMS Facility in Arlington 4-Wheel drive Ambulance (4) EMS Building continued (10) EMS & Fire Service kept in our area (Arlington) EMS EMS EMS facility in Arlington EMS problem solved for western Reno County **EMS Services** Quality EMS Services - updated ambulance and building to house equipment and staff EMS EMS Renovation of current EMS building or build a new ambulance building (6) New EMS Building in Arlington with 4x4 unit (17) Healthy residents Child Advocacy (2) Bed Bug Issues Emergency mental health and drug services (1)

Replace Public Sector Revenue Loss

Recruitment job force Strong businesses, company Strong businesses, services, jobs, support Main events (fairs, concerts) Forgivable small business loans We need well-funded and well appreciated education systems **Water and Sewer Infrastructure**

Sewer and water infrastructure – get rid of storm water fees (4) Small communities need help with water/sewer system (8) Roads/bridges (3 Establish stormwater drainage fee Infrastructure – water, sewer, electric, roads Use money to address water infrastructure - eliminate stormwater fee, making it more attractive to live in Reno County (3) Maintain the city and county properties better, infrastructure is important Repair worn out/damaged water lines (9) Identify additional water source for Buhler (2) Water Power Water Public water Water (4) Rural water (public) Safely water to school (1) Water Water Repair habit water tower (4) Sustainable water supply Electricity

Underground electricity (2) Infrastructure Fix the roads (2) Public water Upgrade water system (2) Repair water tower (2) Clean water plant (1) Upgrade water systems Pay for maintenance of water tower (1) Fund providing water line to school (4) Benefits all wastewater (2) Replace Ave B from Walnut to WashingtonReplace Sidewalks and Crosswalks Create a Community Pride Program with county HCC, Schools, State, KCF, Businesses, Evergy, Gas Company, etc. (2) Build out infrastructure in Industrial Park to attract new businesses (1) Infrastructure (1) Affordable energy (i.e. – solar energy)More affordable source of energy (1) Streets (3) Streets wider, help all (1) Rebuild B Street South to the park Investment in Sewer infrastructure Increased demand for capital projects Water mitigation about Willowbrook Flood water issues in Willowbrook Water mitigation Willowbrook Willowbrook sewer issue 25 million gallons Protection of homes and property from wastewater and flood waters Use our grant money to actually solve infrastructure problems (8) Maintenance of improvements to infrastructure Roads and street maintenance

Infrastructure, technology, roads, bridges, water drainage, sidewalks Debt could be retired to eliminate special assessments (2) Replace sewer lines or water lines Roads – clean up right of ways Pause overlay road (7)

Address Negative Economic Impacts

Economic impact

Get people to work

Support small businesses

Living wages

Economic development

Provide employer's funds to recruit unemployed to work

Support for public quality of life issues

Update public entities to draw working families, i.e. pool, parks (5)

Attract new businesses (3)

Increase daycare capacity and age availability (1)

Offer family education programs (1)

People to work

Staffing

Support workers in childcare

Have a county unemployment bank for emergencies such as this to get people through crisis (1)

Provide financial support to businesses for creation of childcare (4)

Put money towards some sort of job readiness programs, help people get motivated and believing in themselves to find job and work

Small businesses

Funds appropriated for small essential businessesJobs not able to pay bills

More attractions

Small businesses

Mom & Pop businesses Restaurants (kind of limited) (1)

Incentives for restaurant businesses (1)

Price gouging

Job opportunities

Expanded wages and benefits to childcare workers Job training (2)

Bring new companies and jobs that pay a decent wage (3)

Help people get the education for the world we live in (1)

Incentives programs re-settlement (2)

Incentives people to shop locally

Workforce – Increase trade school opportunities

Offer financial benefits to anyone who stays at work longer than most

Grants programs/incentives for housing, investing in small businesses, long-term medical, essential

workers (3)

Reduce taxes

Needs - infrastructure, more outdoor covered structures in park, support for small businesses

Product availability (meat)

Shop locally

Work

Jobs

Building infrastructure

Job availability

Seed money (2)

Require those on unemployment to attend job fairsMore job fairs

Smart city reduce taxes (3)

Childcare

More and better childcare options

Grants/funding for childcare staffing, resources, and cost of entry (training/certification) (12)

Economic development

Jobs for the future Grants for small businesses to increase jobs/start businesses (1) Investment in small business Incentives for local businesses to raise minimum wageTheater – Arts and Tourism People working Provide incentives for people to get back to workInvestment in social safety net Affordable housing Partner with groups in the housing industry to help identify those needing assistance Workforce Workforce development Employment (living wages) Workforce development Housing Continue growth in proactive readiness instead of reactive Childcare Childcare People wanting to re-enter workforce Soft skills training (10) Pipeline from employers to education funding (10) Public funding for childcare Community approach to childcare Build a community endowment to sustain wages for highly skilled passionate childcare professionals Use existent vacant sites (Obee, Kmart, SW Site TBD) to create access to childcare facilities Subsidize childcare employees (3) Employee benefits match for employees who have an employee benefit for childcare dollars (9) Invest in capital that attracts jobs and further investments (4) Tax base at risk if issues not addressed Government interference in business leading to incorrect costs without benefitsLabor shortages Invest in capital that keeps people from leaving Program to match businesses that have been successful in adapting over the last 18 months to those

that are needing help (2)

Residential and small business micro-grants to help improve properties throughout the county

Encourage pride in housing – must live in Reno County for 5-years (3)

More online shopping instead of shopping locally Grants/funding needed for cleanup of

businesses/communityStrategic job growth

Jobs/Entrepreneurship and local investment

Childcare - offering childcare at places of business for employees

Coordination for training for home-based childcare

Supplement or incentives for businesses to provide childcare or help pay for childcare (1)

Loans and assistance for new small businesses development (1)

Incentive business growth based on daycare cost sharing from the business (2)

Gather info from business on their supply chain issues and fund local businesses to expand and offer those products locally

Resources to assist in job growth for existing or new businesses

A readily available workforce of quality individuals

Community partnerships and collaborations

Plan to meet the business and industry needsBusiness tuition assistance packages (3)

More internships and apprenticeships for students to fill skilled jobs

School and business co-oping on apprenticeships (8)

Apprenticeships with local industries in need

Highlight local heroes and the good jobs we have

Showcase the necessity and nobility of manual trades/entry level jobs, highlight local heroes (1)

Creative tax, land, or other incentives to attract big business to Reno County and then sustainability incentives (6)

Internships – build a bridge to employers (5)

Filled jobs

Workforce economic development

More competitive paying jobs with creative incentives

Marketing of Reno County - urban/rural, small town/large, various job opportunities, different

educational models (2)

Investing enhancing education

Continual funds or place to give money to help families in need and to staff such programs

Continue Rally Reno fund (VOAD) and have periodic days of giving for it or have it be a funded

agency

Utility assistance (1)

Provide emergency assistance for individuals (plumbing, car repair, home repair)

More safe, clean, and affordable housing options

Raise minimum wage

Eliminate food tax

Neighboring movement

Diverse realtors

Economic development south of Main St - incentives for business to move into empty buildings

Business opportunities

Job training programs for displaced workers (3)

Additional Childcare coverage resources

Free childcare in conjunction with early learning centers (1)

Encourage young self-starters moving and living in our community Medicaid for all

Pool of funds for existing businesses for specific needs (4)

Funds for existing businesses, not just for new ones

A common vision

Less restrictions and smaller grants for homeowners to do home improvements (HAVC, etc.) (1)

Workforce

Growth in industry

Support small businesses start up and effective communication on how to get it

Bigger incentives and less restrictions for new businesses

More retail stores

Living wage jobs or higher pay

Small business grants to hotels and other small businesses that lost significant amount of \$ due to

--[90 **]**-----

COVID (14)

Basic amenities throughout

The hospitality industry was most hit due to lack of travel Staff- biggest challenge for our hospitality industry

Small loans - loans did help for a few months but did not last long enough Needs - business: jobs,

good paying jobs, training

Increase in travel to Hutchinson (generate overnight stays/restaurant/retail)

Small business needs to survive

Bring new business to Hutchinson (corporate, industrial, medicine, etc.)

Designate money to advertise Hutchinson for leisure travel and/or bringing corporate travelers to

Hutchinson

Biggest challenge for our hospitality industry is to keep our doors open – more funds would definitely help business survive.

Excite new business to Hutchinson, retail/industrial, grants, incentives, etc. (1)

Designate funds for more retail, attractions, etc. that will draw people to relocate to Hutchinson

Opportunity

Funding resources to endure another major health event

Affordable Senior Housing (1)

Help struggling working families and small businesses (1)

Public health response

Economic development south of 14th

Small business support

Workforce development

Raise the average wages in Reno County through business expansion and encouraging ed to fill these jobs

Workforce availability and training – all of my issues were ultimately tied to this issue. We must be able to attract workers to our area. People are attracted to communities that have high paying jobs, safe neighborhoods, housing, good education, and services available. Childcare and housing seem like a very good place to start (1)

Childcare – solution – raise \$2,000 - \$4,000 per year collectively to create the best childcare community around (2) High quality childcare (10) Use funds to raise the bar, wages, and quality of our daycare Create system/network of childcare centers that allow for better wages and lower cost to consumer, create quality of life Childcare – solve for lifestyle to attract younger talent Subsidize to create uniform centers with quality care Child care Child care COVID shut down daycares so Grandma and I had to babysit kids and they used our internet Provide more childcare Small town businesses going and profitable Task force for prompting new businesses Low rate loans to establish new businesses (legitimate) Free space and services for them School system strong More industry Jobs that pay well Jobs/work ethic Stop paying for people to stay home instead of working Schools – overhaul education Workforce motivation Employment, economic stability (2)

Premium Pay for Essential Workers

Health care workers

Childcare availability and funding

Childcare more availability funds for grants to low income or long term lost job persons obtain

gainful employment

Buy vacant buildings, hire state licensed daycare providers and provide low income or income-based facilities with more than 8-5 hours (3) Employment retention – less funds for unemployed more funds for raising starting pay at businesses Subsidize childcare wages and benefits (4) Pay the health care workers more (1)Give slight monthly bonuses to the people in the community Jobs Jobs/payment (1) Entrance level nursing field incentives (4) Help organize and implement childcare - aggressive help licensing and training (2) Bonus pay (1) Hiring incentives for small businesses (1) Delivery services (postal) Church – belief support Put people back to work Shipping services Shipping services Jobs(1)Doctors Support essential workers (2) Workforce Teachers, Daycare providers need to be incentivized (anyone who is in charge of enriching kids)(6) Childcare Childcare Food

Food

Need more high paying jobs (3)

Employment with wages able to cover the basics (rent, utilities, food, medicine, transportation)

Lower cost/free before and after school care for County schools Education Community outreach Expand daycare – in home daycares partner with small local businesses to provide services (2) Access to affordable childcare Childcare Childcare Access to Childcare Childcare Livable wages Jobs Affordable Childcare BGC Grant to expand services to younger children Business must step up to be invested in childcare (several together) (2) Good paying jobs (1) Better affordable childcare (2) Employment wages Public education Increased workforce for both essential and non-essential businessesAccess to affordable childcare Minimum wage that folks can live on Livable minimum wages Childcare providers Jobs with livable incomes Wages increased Bonus to those that worked through the whole pandemic (income guidelines same as stimulus) Childcare subsidy for everyone who needs it Educational improvement for service/health care/front line staffEmployee benefits match childcare dollars Signing bonus to move to and work in Reno County (if you stay in the workforce for x # years) College scholarships to training – needs in the community HS Scholarships for general/CC Childcare

Affordable accessible childcare Childcare Workforce shortage Education support (i.e., wages, support flexibility) Bonus to move and work in Reno County (4) Retrain, job training, skills to jobs (4) College scholarship must be general (7) Infusing childcare with lost income while families were at home (1) Fund vouchers for families to access childcare when their childcare providers are sick to find temporary resources that are out of reach (2) Extend Families First Coronavirus Act - make it permanent and awareness/marketing of the act Organized effort to partner families with those staying home – seed money for childcare co-ops (3) Essential workers with no childcare Affordable, dependable childcare optionsDaycare Alternatives to the "traditional" school format Childcare Access to quality education – not Zoom but interactionsIncreased wages for Childcare providers Pay childcare providers like they are early childhood educators and give them benefits (7) Onsite health care Help offset increased wages to attract more quality workers Childcare at flexible rates to accommodate all More available transportation options Strong daycare and adolescent activities Employment wages Increased workforce for both essential/non-essential businesses Public education Employee benefit match for childcare dollars Signing bonus to move to and work in Reno County (4) College scholarships to train and fill needs in community and college scholarships (7)

- 95]-----

Enough affordable and quality childcare (2) Begin now to engage business in the issue of creating a better childcare system Childcare to draw and keep young families System of small groups or bubbles to support families of school-aged young children. School leadership helps families with buildings organize into study/childcare support systems Government to partner with business to provide childcare (1) More police force safety needs Childcare Childcare subsidies and larger businesses have on site (2) Middle class jobs incentives for industry and manufacturing to locate here (1) Middle class jobs needed School support - emergency funds and plans Offer reduced tuition for police academy Affordable Childcare Childcare Childcare Childcare – consider childcare "essential" and increase pay and living wage (1) Childcare – provide free, quality training to increase number of qualified childcare workers (2) Lots of fancy childcare centers. Teachers are waiting in line to get this great job. Tons of training to support mind, body, and soul (1) Childcare – incentivize business with X employees to provide childcare as an employee benefit (2) Hire staff to live at residence so no outside cases come through long-term care homes Community gardens/meeting places, grow food Pay bonuses to health care workers (1) Increase base and incremental pay for essential workers (public) health, fire, law enforcement (3) Childcare – incentivize businesses to provide onsite childcare service Childcare – reduce requirement for use of PTO for childcare if work can be done remotely Schooling – what can be done do no "gaps" in learning happen Service personnel pay (law enforcement, fire department, public health) not businesses

____**[** 96 **]**_____

Equitable access to affordable childcare Living wage Childcare (3) Childcare workers (1) Stronger workforce (1) Childcare Subsidies for childcare centers, help with start up expenses, avoid the cliff with continued childcare assistance Adequate affordable day care Pay and educate staff Pay a living wage not minimum wage Help businesses to provide a pay increase for employees to make a living wage \$14-15 per hour minimum wage, attract more industry (3) Treat all workers as essential, provide sustainable robust funding for ongoing education opportunity, spread equally among entity and industry (do not simply fund and walk away - but consider the investments that provide generational change) Childcare Childcare (2) Investment in child development (2)

Broadband Infrastructure

Broadband with restriction affordable Broadband service throughout County Take bids from multiple companies to increase broadband access (1) High speed reliable internet for everyone Basic needs met Increase infrastructure to create jobs Internet expansion (2) Better internet Web Internet expansion (2) Improved internet service Internet Broadband expansion Create line extension vouchers for families without broadband access (3) Ideatek needs more fiber options (1) Cox and others expand (1)Connectivity (4) Identify areas and build out broadband, internet (affordable) (4) More broadband options Access to informationInternet for all RFP to broadband companies to address rural areasBroadband as a utility (13) Adopt new technologyEntertainment Community Wi-Fi Partner with IdeaTek, foster relationships to have community Wi-Fi or utility vs open marketInternet availability for students (education) Create free city/County wide Wi-Fi for internet access (1) Fund an internet connection for all Reno County with incentives to provide low-cost internet for all (1)Broadband expansion Grants for private ISP expansion Local government buys infrastructure from ISPs to kickstart rural broadband (1) Technology infrastructure IT infrastructure IS/IT infrastructure - build it, enhance it, leverage - make it a remote workplace cornerstone Universal broadband access Broadband infrastructure

Create pool of funds for local telecom business to build out infrastructure to support reliable speeds that enable remote learning and work Set up revolving loan fund with a forgiveness component based on number of underrepresented homes that now have reliable internet (2) Technology Lack of broadband access and social service Internet as a public utility, free Wi-Fi for everyone (8) Incentivize collaboration between broadband providers and electric companies to speed up internet implementation Low cost, readily available internetHigh speed internet Affordable reliable internet service throughout the entire County Quality connections – broadband, neighborhoods, families, workplaces Free Wi-Fi everywhere in Reno County Internet access to every home in Reno County Internet access – especially to rural areas Fast, reliable internet at reasonable pricing Broadband in the community Technology in schools Eliminate the digital divide – internet and technology for everyone Affordable available broadband (internet) More options for residents to access technology, including expanded broadband Technology infrastructure – IT infrastructure Create a pool of funds for local telecom business to build out infrastructure to support reliable speeds to the masses to enable remote learning and work Universal broadband access Set up a revolving loan fund with forgiveness component for under-represented homes that need reliable internet (2) Create Countywide free Wi-Fi (3) Government pays the build out costs or portions to provide IDEATEK services everywhere in Reno County (7)

Community Wi-Fi (1)

Computing device and internet access in every homeFree internet to lower and rural homes (1)

Broadband for all in Reno County (5)

Broadband access for all of Reno County in partner WIFI with Ideatec for construction cost (4)

Robust IT/broad band infrastructure

Access to internet informationBroadband access to education

Provide fiber to all Reno County Schools (4)

Everyone would have affordable internet access (1)

Equitable and affordable access to broadband, especially to all schools

Build fiber and infrastructure throughout Hutchinson (1)

Broadband

Broadband senior plan, better service and lower costs, one price for all, not pick and chooseservices

(1)

Broadband

Broadband to every home

WiFi free for everyone in Reno County

Implement equity-based infrastructure for internet services around entire County

Expand broadband coverage to include all citizens

Getting internet out in rural areas this seems so important at this time

Broadband for everyone

Engage broadband providers to provide cable to all residents, or petition the state to require they

meet their obligations (6)

IdeaTeck to reevaluate service to rural homes

Broadband services to the rural families those outside of town

Better internet and cell services

Equity-Focused Services

More access to outdoor recreation

Build better shelters in parks (1) Childcare Better housing Support for Pre-K and Childcare Higher quality childcare Provide funds for additional day care Sustainable, high-quality childcare More and better housing Affordable rentable homes (nice) Pay for schools to pay student tutors Funding schools (2) Affordable housing with reliable landlords who care for their tenants Increase childcare capacity and improved training and pay for childcare providers Additional childcare options - school provided? Incentives for childcare providers (3) Affordable housing and living expenses, including childcare (1) Incentives through employers for child credit (3) Need: Childcare; high school tract for earning CDA and using ARP funds to increase pay and/or provide financial support to childcare facilities and daycare homes including possible benefits and quality professional development, subsidies for families to afford childcare (2) Invest in a new childcare facility in each community (1) Provide streamlined support to create childcare providers Offer PD and incentives for childcare directors/workers to fill facilities (1) Reduce costs for families/tax credits? Utilities Affordable housing Housing Rent (1)Affordable housing Affordable housing (2) 101

Grants on houses to bring them up to code (4) Affordable housing – prices on rent are expensive Housing that is affordable and safe Affordable and decent housing Safe, affordable, sustainable housing (1) Services for economically depressed, homeless (1) Tired of food waste Housing Great housing (1)Housing New beginning to help with housing Housing for homeless people (1) Shelters for the homeless Jobs Affordable daycare facilitiesFood, shelter, necessities Feed homeless (1) Adequate food for homeless or disadvantaged (1) Community support for feeding the hungry Grants for housing improvements in targeted areas (2) If I were a business investing in a community, I would look at the entire community. How welldoes the city take care of or are concerned about poor neighborhoods, streets, lights? Visit neighborhoods and businesses and inquire about needs for that area Tenant issues – not able to pay rent, no program then, there is now Grants for investment/incentives to developers to build affordable homes based on housing needs assessment (7)Money could be used for infrastructure costs or other costs that enable the costs of home to be affordable More affordable house/housing assistance Revitalize empty buildings

No one would be homeless Affordable housing Increase funding for homeless services Housing Turn vacant buildings into housing Affordable quality housing Childcare Childcare shortage Economic incentives to either scrape and build or rehab/renovate existing properties to create affordable/accessible housing and improve neighborhoods (like community reinvestment act) (2) Childcare access – expand to price it right, use it as an economic development engine Childcare available - Stress removal from young families to allow workforce continuity Realizing broadband and healthcare access needs to be equitable Equitable access to community services and opportunities Access to affordable health care Living wages and health care Clinic in school system (5) Safe and affordable housing both in Hutch and rural areas Transportation access to meet needs but RCAT utilization? Childcare facilities Education leading to job opportunities Create well equipped and suitable space to conduct legal proceedings (1) Incentives for local businesses to hire local employees and local people to work for localbusinesses (3)Provide continued legal services County owned facility workers provide County/state benefits and childcare (4) Long term daycare pay for daycare workers Affordable housing raising pay schedules Available, affordable childcare Childcare availability and support for sustainability of existing/struggling centers Incentive

employees to work locally - employees who stay here work world-wide

Affordable childcare

Affordable housing

Better management and oversight of existing resources (9)

Available food sources of food for all socio-economic groups Education assistance for students in need of supplies, tuition (2)

Needs assessment for educational resources – provide method for receiving assistance, determine criteria

Community buy-in on how to move forward in an appositive way

Support back to faith organizations that support the community in time of need

Childcare

Remove/subsidize sales tax on food and essential items

Train decision makers to put on "equity glasses" on when making decisions

Train decision makers and city staff and make a requirement on voting/recommendations to show

how it will impact marginalized communities (1)

Quality housing options

Government to offer housing incentives for families to move to Reno County

Putting people of color in leadership roles

Funding campaigns of people who lack connections to large amounts of resources (3)

Funding plan to address health care needs of rural communities with EMS infrastructure andremote health services

Economic development to attract employersEconomic and business development

Affordable public transportation 24/7

EMS infrastructure to support future needs and serve rural communities (2)

For the South part of the city provides economic development, removes divisional disparities

(economic and educational)

Tiny homes – incentivize, city zoning/planning (reduce) simplify (2)

Incentives to relocate/rehab downtown, south end of town, certain neighborhoods

Tax rebates for buildings

Eliminate specials (1) Rental home properties – affordable and livable (1) Raise teacher pay scales to fit cost of living (5) More activities for kids - parks, affordable activities - get them off screen Incentives for fixing up/maintaining beautifying property (don't raise taxes, give rebate/credit instead) (positive v. negative, rewards v. punishment) (2) Rent help for low-income households Lower rent for nice places Getting food and support to the vulnerable includes personal contact Organization: to fix houses, paint, repairs, replace, haul off junk (1) Help with rent (1) Renovate housing needs (close down slum lords) (2) Combining of nonprofits Adequate housing Reduce substance abuse Affordable childcareDay Care Affordable Housing Childcare - quality, affordable, subsidized Housing – funds to address aging housing in most of Hutchinson More access to childcare Better and more affordable housing Improve public transportation – elderly, more accessible Living wage (3) Qualified Workforce (3) Bus service (3) Income based quality childcare (3) Housing/Renters – poor renters, unaffordable prices, no oversight (1) City gets money dedicated to sidewalk repair Resources = money to pay contractors via nonprofit

Quality affordable housing (2)

Funding opportunities for Big Emergency type repairs – roods, heating, foundation, sewer, air (3) Safe affordable housing

Housing repairs (3)

Infrastructure updates

Improved housing stock (1)

Affordable housing and rental standards required by state of Kansas not lower

Less restrictive funding to address senior and low-income housing repairs and major items systems

(1)

Strengthen relationship with city - support organization

More time and energy to build the relationship, shared development costs

Housing

Housing - making necessary home repairs for those who cannot by providing money

Help people with home revitalization costs (1)

Housing

Education (promotion of available programs) (2)

Housing (1)

Housing – needed to house additional workforce (1)

More/better rental property (1)

Broadband and internet

Dollar type store (8)

Availability of food

Need a dollar store set between highways to provide groceries without driving to Hutchinson

Grocery store, more businesses and law enforcement officers, more jobs as well as people to work

Healthy food access

Promote and support local food production, distribution, mentorship, loans

Change institutional menus to be healthier, school breakfast and lunches

Need to improve, look at, childhood health data compared to what we know about nutrition

COVID-19 caused a big dip in quality of an already strained system

Remove sales tax for healthy foods or at least groceries to ease burden

Other Possibilities

Church More supply chain for local goods Supply chain Roads (6) Fix the roads to Habit (3) Fix roads (1) Food service Pay to repair roads Road maintenance (1) Roads/infrastructure Roads Unified vision from leaders Enhance support of law enforcement (3) Move to robust business economy - stop increasing dependency on government hiring incentives (2) Solar panels on city hall; earmark savings for social services (5) Make outdoor spaces more user friendly by building open area structures, fund some of ParkMaster Plan, quality of life (2) Willing workers and volunteers Animal food Personal items Lower taxes Job training Provide job training More youth things to do (2) Senior center improvement (1)

Expand senior center services (3)

Honesty with the community (2)

Activities that promote community

Recreational opportunities (2)

More safe places for children to learn and play that's educational and fun, free or affordable

Create incentives for industry to come to Hutch and create jobs

Better local news media

Grants for local media (1)

Connection and community

Develop a tangible quantifiable result to money spent

More diverse leadership/Elected officials

Strong partnerships across the community

Get the right people on the bus

Collaborations amongst all sectors to produce change

Educate all youth

Social events that bring the community together

Create and plan public celebrations and events

Community engagement

Thriving arts/culture opportunities

Strong sensible leadership

Communication network – how to communicate opportunities and local resources with limited local print news coverage

Clearer vision and reality of the community rising (or falling) together. This includes for and nonprofit work

Quality of life services - outdoor activities such as better, more interconnected bike/walking trails

Delivery services for daily services: groceries, prescription, more free/affordable options

Workforce development

Employment training incentives for people wanting to re-enter the workforce

Work force development

Housing - continue growth in proactive readiness instead of reactive

Build a community endowment to sustain wages for highly skilled passionate childcare professionals Use existing vacant sites to create access to childcare

Do not let Hutch Foundation or Reno County Chamber dictate the use of funds (4)

Give it back (1)

Give it back to Feds

Support small businesses, loans or preferably grants to small businesses who were shut down (1)

Need a housing development to add more homes to Arlington to bring in quality families (last new

home was built in 2007) (1)

Kids - activities to keep families in Community, Arlington

Encourage more businesses in Arlington

Building of additional homes, housing development

Housing available in Arlington and other rural communities

More housing (Arlington and other rural communities)

KERA (let us do this locally)

Working together for the greater good

Subsidize childcare employees, employee benefit match for employees who would have anemployee

benefit for child are dollars (12)

Work force development – soft skill training, pipeline from employees to education funding (10)

Hope

Address crime

Economic development south of Main Street

Repair old buildings

Encourage new businesses

Create a place where the hopeless can find hope

Revitalization of S. Main Street

A mechanism for the voiceless to be heard

Build skills to heal division

Space to teach how to live peaceably with people you think are from another planet (2)

Renewable Energy Growth in agricultureHealth care workers Recruitment and retention of healthcare workers More family doctors Increased access to free, fun, activities, ie parks, trails Welcoming Continuous Park development Better access to trail system Elect the mayor Quality of life Physical and mental health Lower taxes on small businesses Better property tax assessment formula Small business support More quality of life opportunities – parks, trails, healthy living events People willing and qualified to work Retail businesses (Target) More business opportunities (1) Quality of life Access to cheap and healthy foods Ongoing budget specific to quality of life (parks, trails, recreation) maintain and sustain (9) River access (3) Follow the existing parks and rec Master Plan that we have (8) Give the Chamber of Commerce more money to entice businesses to come here Need more technical training at Hutchinson Community College Need vibrant childcare initiative Jobs Living wage for all workers Industrial park "new" with utilities on site Industrial park land (1) [110]_____

Open more restaurants and Sundays (1) Use funds to purchase land for industrial park, bring utilities to site as well (2) Build a building (2) City Building (1) Build a city building for city of the Highlands (3) Meeting place

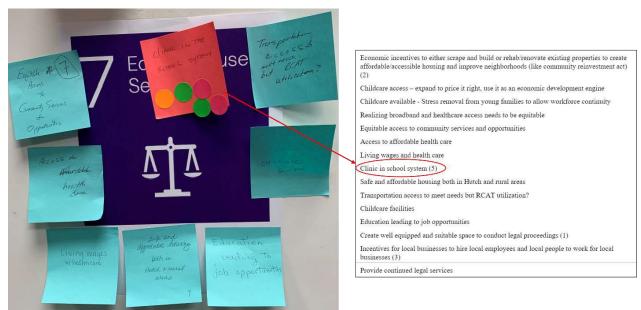
Appendix F Methods

Data Collection

Participant feedback and discussion was collected in the form of flip charts, sticky notes, whiteboards, and sticker dots. Photos were captured of completed flip charts at the end of each facilitated session.

Data Analysis

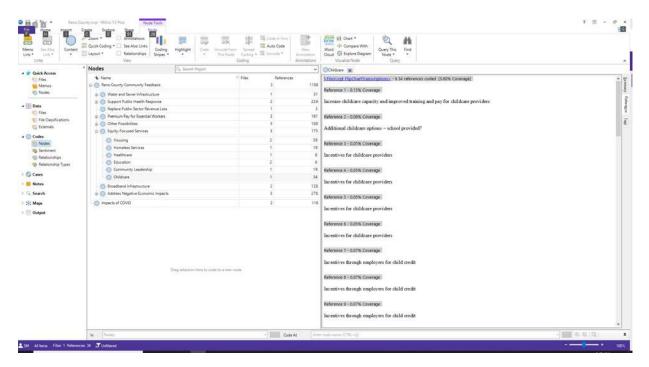
All handwritten notes captured on sticky notes and flipcharts during the facilitations were transcribed into a Word document. If participants added sticker dots indicating concurrence with an idea, the number of dots was indicated on the transcription in parentheses.



All electronic forms of data were organized in NVivo, a qualitative analysis software tool, to facilitate coding and analysis (Version 12, QSR International, 2018). All feedback was first organized into the categories used to facilitate community conversations:

- 1. Support Public Health Response
- 2. Address Negative Economic Impacts
- 3. Replace Public Sector Revenue Loss
- 4. Water and Sewer Infrastructure
- 5. Broadband Infrastructure
- 6. Premium Pay for Essential Workers
- 7. Equity-Focused Services
- 8. Other Possibilities

Next, each line of feedback was coded based on common emerging themes such as Childcare, Housing, and Education. Feedback receiving votes of concurrence with sticky dots were coded multiple times to reflect the number of sticker dots. For example, in the figure below, "Incentives for Childcare" was coded four times, once for the original comment and three additional times to reflect three sticker dots added by other participants.



Name of Group	Date	Location	
Hutchinson Housing Commission	Aug. 25	United Way of Reno County	
NAACP Hutchinson	Sep. 2	Hutch CC Parker Student Union: Nunamaker Room	
Friends of Laura Meyer Dick	Sep. 9	Prairie Dunes Country Club	
50 Plus Adults	Sep. 9	400 East Ave E, Hutchinson KS	
StartUp Hutch Board of Directors	Sep. 14	Adams Brown Suite C	
Hutch Chamber Board	Sep. 14	Hutch Chamber	
Jacquelyn Johnston's Group	Sep. 21	PrairieStar Health Center Auditorium	
Reno County Pastor Group	Sep. 21	Virtual via Zoom	
Prairie Land Realtors	Sep. 21	Prairie Land Realtors Office	
Boys & Girls Clubs of Hutchinson	Sep. 21	Shadduck Park	
City of Willowbrook & New Industrial Park	Sep. 22	BOLD LLC	
Haven Area Residents	Sep. 22	Haven Community Building	
Vitality Team/Active Transportation	Sep. 22	Hutch Rec Downtown	
Featured Neighborhood Residents	Sep. 23	Hutchinson Public Library Auditorium	
Hutch ARPA Community Engagement	Sep. 23	The Alley	
Reno County Educational Leaders	Sep. 24	Hutchinson High School PLC	
Listening Lab: Non-profits Connect	Sep. 24	Virtual Via Zoom	
Jon Richardson for City Council	Sep. 27	Salt City Brewery Mezzanine	

Appendix G List of Participating Groups

Healthcare Leadership Team	Sep. 27	Hutchinson Regional Medical Center
School District 310 Area Residents	Sep. 28	Arlington Community Center
Chamber Ambassadors	Sep. 28	Hutchinson Community Foundation Collab. Corner
Partridge Area Citizens	Sep. 28	Partridge Community Church
Greg Fast for City Council SW District	Sep. 28	Lit Studios
USD 308 Admin Cabinet	Sep. 28	USD 308 Admin Center
Pretty Prairie Citizens	Sep. 29	Pretty Prairie Steakhouse
Interfaith Housing	Sep. 29	1236 East Ave. A
Circles of Hope Reno County	Sep. 30	Thorne Hall, Trinity United Methodist Church
Hutch CF Board and Committees	Sep. 30	Hutchinson Community Foundation Collab. Corner
Leadership Reno County	Sep. 30	Dillon Nature Center
Paul James Group	Sep. 30	Salvation Army Hutchinson
Visit Hutch Advisory Board	Oct. 1	117 N. Walnut, Hutchinson KS
Southwest Bricktown District	Oct. 3	Hutchinson Community Foundation Collab. Corner
SW/SE Hutchinson	Oct. 4	Anchor Inn
Hutchinson Rotary Club	Oct. 4	Hutch Rec Downtown
Greater Hutch Economic Development Advisory Council	Oct. 6	Fee Insurance
Rural Water District #3	Oct. 12	Kansas Law Enforcement Training Center
The Highlands Community	Oct. 12	Hutchinson Community Foundation
	Oct. 13	The Father's House

Nickerson Community	Oct. 13	Nickerson Community Center
Reno County Head Start	Oct. 14	Head Start Shirlie J Hutcherson Center
Buhler Community	Oct. 14	Buhler Public Library Meeting Room
Hutchinson NAACP Youth	Oct. 14	Living Hope FWB Church
Public meeting 1	Oct. 20	Cosmosphere
Public meeting 2	Oct. 21	Cosmosphere

Appendix H Summary of Priorities by Meeting

Name of Group	Date	Location	Priority Issue
Hutchinson Housing Commission	Aug. 25	Hutchinson City Hall	ChildcareChild AdvocacyInvestment in child development
NAACP Hutchinson	Sep. 2	Hutch CC Parker Student Union: Nunamaker Room	 Broadband Government pay the buildout costs of a percentage of IT to provide Ideatek services everywhere in Reno County, payback will be monthly payment for services; jobs increase internet use County wide free wifi
Friends of Laura Meyer Dick	Sep. 9	Prairie Dunes Country Club	 Support for childcare centers Support for essential workers Support for affordable housing
50 Plus Adults	Sep. 9	400 East Ave E, Hutchinson KS	 Mental Health and Homeless Services Mental health support needs Services including food and shelter for homeless
StartUp Hutch Board of Directors	Sep. 14	Adams Brown Suite C	 Business Development Schools and businesses co-oping on apprenticeships Workforce development program – apprenticeship/internship with local industries in need Showcase job opportunities in the community
Hutch Chamber Board	Sep. 14	Hutch Chamber	 Workforce Development Soft training skills, pipeline from employers to education funding Employee benefit match for employers who would have an employee benefit for childcare dollars General college scholarships to train for needs in community

Jacquelyn Johnston's Group	Sep. 21	PrairieStar Health Center Auditorium	 Water Infrastructure Small communities need help with water/sewer system Sewer and water infrastructure – get rid of storm water fees
Reno County Pastor Group	Sep. 21	Virtual via Zoom	 COVID Mitigation and Government Services Fund COVID-19 mitigation efforts, medical expenses, behavioral health, and certain health and safety efforts Use funds to provide government services
Prairie Land Realtors	Sep. 21	Prairie Land Realtors Office	 Education and Childcare Raise teachers' pay scales to fit cost of living Provide fiber to all Reno County schools Childcare subsidies for larger businesses to have on site
Boys & Girls Clubs of Hutchinson	Sep. 21	Shadduck Park	 Childcare, Building Use, and Activities Increased wages for childcare workers Make using old buildings affordable Support for arts and entertainment, more activities for youth and adults
City of Willowbrook & New Industrial Park	Sep. 22	BOLD LLC	 Infrastructure Use our grant money to solve infrastructure problems Willowbrook sewer issue and water mitigation
Haven Area Residents	Sep. 22	Haven Community Building	 Childcare and Businesses Childcare facility. Building. Hired staff. Low income / lower rates Incentivize businesses for delivery services
Vitality Team/Active Transportation	Sep. 22	Hutch Rec Downtown	 Recreation and Quality of Life Ongoing budget specific to quality of life (parks, trails, recreation) maintain and sustain Follow the existing parks and rec Master Plan that we have

Featured Neighborhood Residents	Sep. 23	Hutchinson Public Library Auditorium	Small business support • Support for local small businesses
Hutch ARPA Community Engagement	Sep. 23	The Alley	 Infrastructure I would like to fix the sewer to bring houses out of the flood zone Spend money on the water utility fees (estimated expense for businesses) to stop the expense Pay specials and pay for infrastructure for new housing developments Develop another industrial park with shovel ready sites, no specials, pay for infrastructure
Reno County Educational Leaders	Sep. 24	Hutchinson High School PLC	 Childcare Incentives for providers, incentives through employer for child credit Need childcare, high school tract for earning CDA and using ARP funds to increase pay and/or provide financial support to childcare facilities and daycare homes including possible benefits
Listening Lab: Non-profits Connect	Sep. 24	Virtual Via Zoom	 Mental Health and Homelessness Utilize flex funds to expand programs for mental health, help with temporary housing for homeless, purchase needed equipment Develop a program to connect those struggling with mental illness
Jon Richardson for City Council	Sep. 27	Salt City Brewery Mezzanine	 Childcare and Businesses Childcare, business grant/loan program with a requirement/tie to supplement daycare costs for employees Locate local suppliers with minimal investment to fulfill local business needs
Healthcare Leadership Team	Sep. 27	Hutchinson Regional Medical Center	 Childcare and Housing Affordable housing and housing for professionals Affordable childcare access

School District 310 Area Residents	Sep. 28	Arlington Community Center	Emergency Medical Services • Renovation of current EMS building or build a new ambulance building • 4-Wheel drive Ambulance
Chamber Ambassadors	Sep. 28	Hutchinson Community Foundation Collab. Corner	 Mental Health and Childcare Free mental health opportunities through employers via grants Chamber to allow small businesses to provide health and mental health care for workers County driven childcare systems
Partridge Area Citizens	Sep. 28	Partridge Community Church	 Broadband internet Childcare/daycare services Mental health care for front-line workers Recruiting and retaining qualified workers
Greg Fast for City Council SW District	Sep. 28	Lit Studios	 Other possibilities Solar panels on city hall, earmark savings for social services Identify areas and build out broadband, internet (affordable) Daycare providers and teachers need to be incentivized (anyone who is in charge of enriching kids)
USD 308 Admin Cabinet	Sep. 28	USD 308 Admin Center	 Housing and Businesses Incentives for businesses to come back to Hutch Build affordable housing and make neighborhoods more appealing Grants available to improve housing
Pretty Prairie Citizens	Sep. 29	Pretty Prairie Steakhouse	 Essential Employee compensation (city pays employees for lost time) and back pay. Daycare/community center/Boys and Girls Club. Poll what ages need care; build a building that can be used; provide meals and/or snacks; use state programs if available.

Interfaith Housing	Sep. 29	1236 East Ave. A	 Housing Less restrictive funding to address senior and low-income housing repairs and major items systems Help people with home revitalization costs
Circles of Hope Reno County	Sep. 30	Thorne Hall, Trinity United Methodist Church	 Childcare Buy vacant buildings, hire state licensed daycare providers and provide low income or income based facilities with more than 8-5 hours Childcare more availability funds for grants to low income or long term lost job persons obtain gainful employment
Hutch CF Board and Committees	Sep. 30	Hutchinson Community Foundation Collab. Corner	 Childcare and Broadband Pay childcare providers like they are early childhood educators and give them benefits Free wifi for everyone
Leadership Reno County	Sep. 30	Dillon Nature Center	 Mental Health and Childcare Mental health counseling or class for students to assess their emotional resilience after COVID Offering paid childcare to healthcare workers
Paul James Group	Sep. 30	Salvation Army Hutchinson	HousingAffordable housingGrants on homes to bring them up to code

Visit Hutch Advisory Board	Oct. 1	117 N. Walnut, Hutchinson KS	 Impacted Businesses We need to address the hospitality industry, which took a substantial economic hit due to decrease in travel throughout all markets. Hotels specifically took a huge financial hit in both leisure and business markets when all travel was banned. Hotels in many markets closed their doors, but through money and perseverance, our Hutchinson hotels remained open. I firmly believe a portion of monies earmarked for Hutchinson/Reno County should be directly allotted to the hotel industry. Hotels got hit very hard financially and had little or no assistance.
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Southwest Bricktown District	Oct. 3	Hutchinson Community Foundation Collab. Corner	 Childcare More mental health services in our schools Families struggling with their children wanting to come back to school Workforce Development Businesses that pay a living wage.
SW/SE Hutchinson	Oct. 4	Anchor Inn	ChildcareIncome based quality childcareNeed vibrant childcare initiative
Hutchinson Rotary Club	Oct. 4	Hutch Rec Downtown	ChildcareSubsidize childcare wages and benefits
Greater Hutch Economic Development Advisory Council	Oct. 6	Fee Insurance	 Childcare High quality childcare Childcare – solution – raise \$2,000 - \$4,000 per year collectively to create the best childcare community around
Rural Water District #3	Oct. 12	Kansas Law Enforcement Training Center	 Water Infrastructure Pay for maintenance of water tower Fund providing water line to school
The Highlands Community	Oct. 12	Hutchinson Community Foundation	City Building • Build a city building for city of the Highlands
The Father's House	Oct. 13	The Father's House	 Housing Need more affordable housing Help for landlords to take care of their properties Mental Health Residential options for those with mental health issues Free counseling services
Nickerson Community	Oct. 13	Nickerson Community Center	 Have trusted health officers come to locations such as the community center to help correct misinformation about vaccines and perhaps have a RN offer vaccines at the community center weekly, either before or after the Monday community breakfast. County wide internet access (satellite?) Community engagement in multiple formats (Facebook, Newsletter, Information on water billQR code)

Reno County Head Start	Oct. 14	Head Start Shirlie J Hutcherson Center	 Childcare Expanded daycare – In home daycare partner with small local business to provide services Businesses must step up and be involved in childcare (several together)
Buhler Community	Oct. 14	Buhler Public Library Meeting Room	 Water Infrastructure and Public Entities Repair worn out/damaged water lines Update public entities to draw working families, i.e., pool, parks
Hutchinson NAACP Youth	Oct. 14	Living Hope FWB Church	 Mental Health For mental health I would use it to give people help to those who would be normally cast aside
Public meeting 1	Oct. 20	Cosmosphere	 Small business, childcare, essential workers and housing Grants to support small businesses and hospitality sector Increased pay for essential workers Increased pay and training for childcare workers and incentivize employers Provide assistance for rent and housing renovation
Public meeting 2	Oct. 21	Cosmosphere	 Support for childcare centers. Telehealth for mental health services that would be free; widespread publicity about services to reduce stigma to get service.

Appendix IReno County Resident Engagement ProjectPresentation



Participation



45 ARP Group meetings Over 500 participants across Reno County

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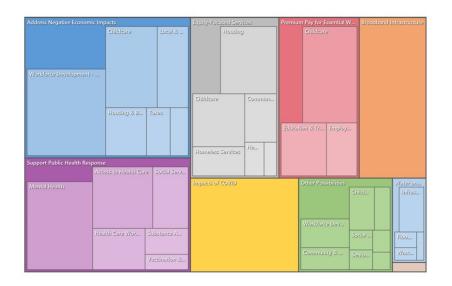
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Generated over 1100 ideas across the 8 priority areas Coalesced around 7 in key areas c of priority

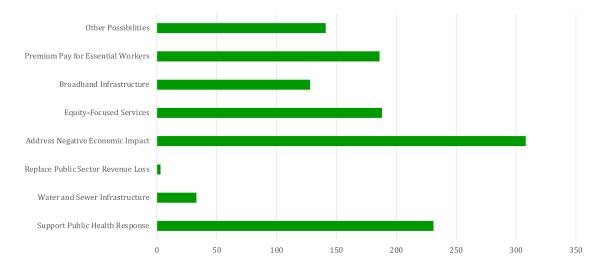
113 individuals completed post session survey Generated a positive experience for participants



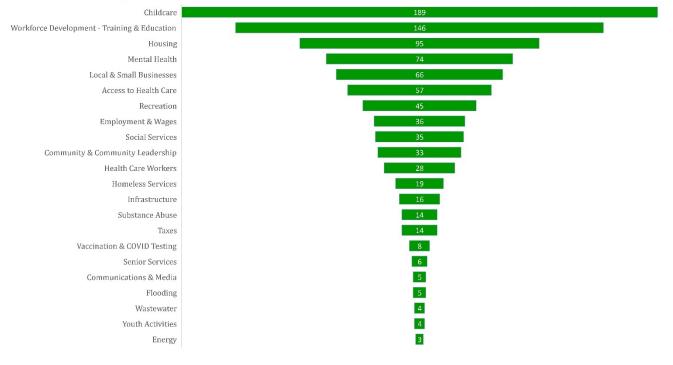
Summary of Resident Ideas by Area



Participants identified over 1,100 ideas across all 8 funding categories



Addressing Childcare and Workforce Development were selected as most important by participants



7 Key Funding Priorities Expressed:

1. Expanding Childcare Offerings/Access

- Incentives to establish more facilities through local businesses, private centers or community based
- Supplement salaries to attract workers
- Financial incentives to cover expenses
- 2. Strengthening Workforce Development Programs
- Funding to educate, train and attract/retain talented workers
- 3. Developing More Affordable Housing
 - Expand affordable housing and/or rehab targeted neighborhoods
- 4. Expanding Mental Health Resources
 - Expand existing programs and introduce preventative counseling
- 5. Supporting Local and Small Businesses
 Address economic issues through grants, incentives, and ideas for attracting visitors to the community
- 6. Expanding Access to Health Care
 - Expand health care locations and/or mobile services to offer coverage throughout the County and increasing pay for front line healthcare workers.
- 7. Enhancing quality of life through access to recreational activities
 - Increase river and trail access, park development

Participant Feedback and Review of the Process

Developed by Kansas State University's LEADCOMM Associates

Solutions to Childcare was a consistent theme across the resident groups



Residents' Feelings about their Community

Residents overwhelmingly expressed the importance of Hutchinson and Reno County as "home"

Residents expressed tensions about the community:

- 1. Change <-> Stability
- 2. Challenges <-> Opportunities

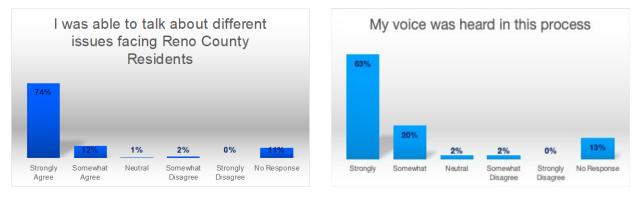
How did COVID-19 Impact Residents?

- Impact on businesses
 - Uncertainty about what to do
 - Lack of cash reserves

• Childcare issues

- Lack of in-person schooling created mental health concerns for children
- Internet/bandwidth issues
- Technology
- Strain on community resources
 - Church services
 - Medical resources
 - Financial services
 - Businesses

Highly Engaged in the Process



Sample of participants confirms positive experience

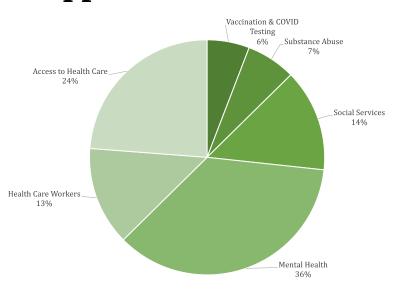
ARP Funding Categories

• Support public health expenditures

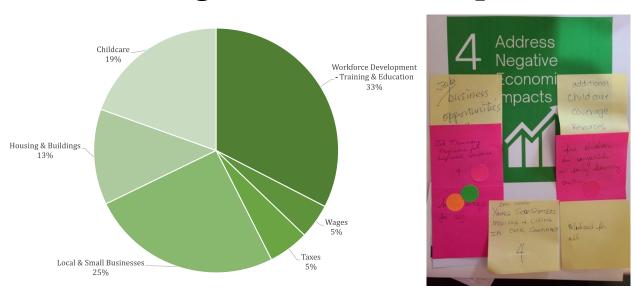
Funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff

- Address negative economic impacts caused by the public health emergency · Economic harms to workers, households, small businesses, impacted industries, and the public sector
- Replace lost public sector revenue
 - Provide government services to the extent of the reduction in revenue experienced due to the pandemic
- Provide premium pay for essential workers
 - Offer additional support to those who have and will bear the greatest health risks because of their service in critical infrastructure sectors
- Invest in water, sewer, and broadband infrastructure
 - Make necessary investments to improve access to clean drinking water, support vital wastewater and stormwater infrastructure, and to expand access to broadband internet

Support Public Health



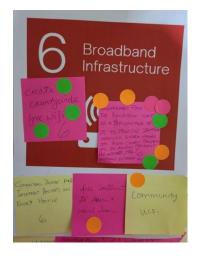




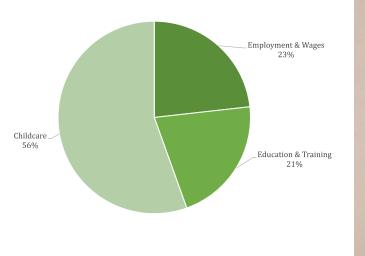
Address Negative Economic Impacts

Broadband Infrastructure

Overall, participants focused on developing broadband infrastructure, generating similar ideas across meetings.

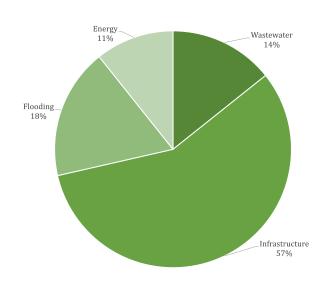


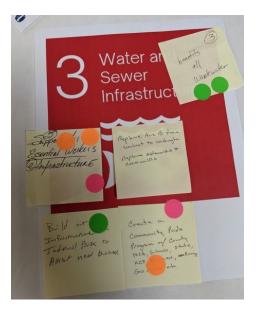
Provide Premium Pay for Essential Workers

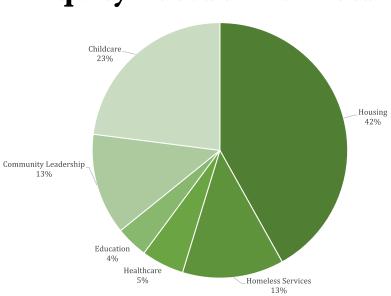




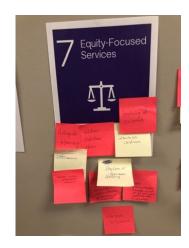
Water and Sewer Infrastructure



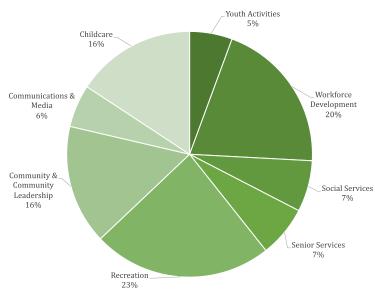




Equity-Focused Services



Other Possibilities





What's Next?

Reno County Task Force:

- Identify a process to share further thoughts?
- Establish a communication plan to share
 - Programs selected for support
 - Progress on implementation
 - Impact on individuals (share community stories)



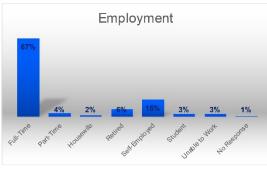
Supplemental Demographic Information & Participant Experience

Marital Status of Participants



• Most respondents were married

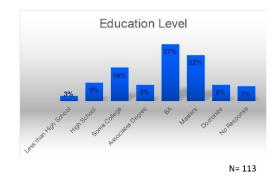
Employment Status of Participants



N= 113

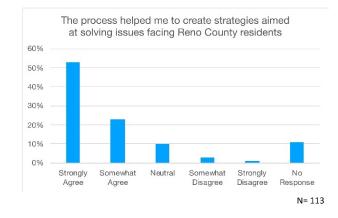
• Heavy skew to full-time employed residents

Education Level of Participants



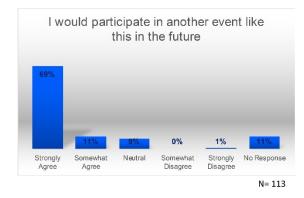
• Skew to college educated residents

Process Response from Participants



• 76% of respondents Strongly/Somewhat Agreed to the success of the process

Future Participation Rate



 80% of respondents would participate again